

No. 0328-2024

November 12, 2024

Subject: Report on the Progress of Improving the Internal Control System of the Group as

Notified to the Stock Exchange of Thailand

To: The President

The Stock Exchange of Thailand

Reference: The letter from the Stock Exchange of Thailand ("SET") No. B.J.017/2024, dated

February 14, 2024, requesting the Company to provide additional information

regarding the improvement of the internal control system of the Group

As per the letter from the Stock Exchange of Thailand ("SET") No. B.J.017/2024, dated February 14, 2024, requesting the Company to provide additional information regarding the improvement of the internal control system of the Group, the Board of Directors of CMO Public Company Limited ("the Company") would like to provide the following comments on the adequacy of the internal control system of the Company and its subsidiaries:

At the Board of Directors meeting no. 10/2024 held on November 12, 2024, the progress report on the improvement of the internal control system of the Company and its subsidiaries was acknowledged. This improvement had been approved by the Audit Committee meeting no. 6/2024 held on November 12, 2024. The Board of Directors is of the opinion that the Company has implemented improvements to the internal control system of the Company and its subsidiaries, with details and content that are adequate and in accordance with the guidelines and requirements of the SET, as well as good corporate governance practices. The Company is advised to continue these efforts until completion and to report progress to the Audit Committee and the Board of Directors every quarter.

The details of the clarification presented by management to the Audit Committee and the Board of Directors are included in the appendix to this letter.

Please be informed accordingly.

(Mr. Manas Jamveha)

Chairman of the Board

CMO Public Company Limited



(Attachment)

November 12, 2024

Subject:

Report on the Progress of Improving the Internal Control System of the Group

To:

Board of Directors and Audit Committee

CMO Public Company Limited

In accordance with the letter from the Stock Exchange of Thailand ("SET") No. B.J.017/2024 dated February 14, 2024, requesting the Company to provide additional information regarding the improvement of the internal control system of the Group, the management of CMO Public Company Limited would like to report on the progress of improving the internal control system of the Group, which includes CMO Public Company Limited, Momentum 5 Co., Ltd., Muse Corporation Co., Ltd., and Nerve Creative Co., Ltd. This information is to be disseminated through the SET's system as follows:

| Reviewed/       | Finished | Audit Committee's                 | Approved by the Board of     | Monitoring                    |
|-----------------|----------|-----------------------------------|------------------------------|-------------------------------|
| Updated Items   |          | Opinion                           | Directors                    |                               |
| Succession Plan | Q3/2024  | The succession planning policy    | The succession planning      | The Internal Audit Department |
|                 |          | established by the Company        | policy for the Company and   | is responsible for reviewing  |
|                 |          | and its subsidiaries includes all | its subsidiaries has been    | the implementation of the     |
|                 |          | essential content according to a  | approved as endorsed by      | succession plan to ensure     |
|                 |          | comprehensive and appropriate     | the Audit Committee.         | compliance with the policies, |
|                 |          | planning process. Therefore, it   |                              | objectives, criteria, and     |
|                 |          | has been approved as              |                              | procedures outlined in this   |
|                 |          | proposed.                         |                              | policy.                       |
| Procurement     | Q3/2024  | The updated procurement           | Approved the procurement     | The Internal Audit Department |
| Policy          |          | policy for the Company and its    | policy for the Company and   | is responsible for reviewing  |
|                 |          | subsidiaries has been revised to  | its subsidiaries as endorsed | the company's and its         |
|                 |          | include comprehensive and         | by the Audit Committee.      | subsidiaries' procurement     |
|                 |          | appropriate content according     |                              | processes to ensure           |
|                 |          | to the procurement procedures.    |                              | compliance with established   |
| -               |          | It covers detailed guidelines and |                              | policies and procedures every |
|                 |          | practices, especially in cases    |                              | quarter,                      |
|                 |          | where hiring consultants is       |                              |                               |
|                 |          | required. Therefore, the          |                              |                               |



|                |         | proposed revisions have been      |                              |                                  |
|----------------|---------|-----------------------------------|------------------------------|----------------------------------|
|                |         | approved.                         |                              |                                  |
| Advanced       | Q3/2024 | The revised policy on advance     | Approved the advance         | The Internal Audit Department    |
| Payment Policy |         | payments for the Company and      | payment policy for the       | reviews the company's and its    |
|                |         | its subsidiaries has been         | Company and its subsidiaries | subsidiaries' processes for cash |
|                |         | updated to include stricter       | as endorsed by the Audit     | advances and reimbursements      |
|                |         | conditions and disbursement       | Committee.                   | to ensure compliance with        |
|                |         | criteria. Therefore, the proposed |                              | established policies and         |
|                |         | changes have been approved.       |                              | procedures every quarter.        |

Please be informed accordingly.

(Mr. Kitisak Jampathipphong)

Chief Executive Officer

CMO Public Company Limited