

No. 0017-2026

January 15, 2026

Subject : Notification on Entering into the Connected Transaction for the type of Receiving financial assistance

To : The President
The Stock Exchange of Thailand

The Board of Directors' Meeting of CMO Public Company Limited (the "Company") No. 1/2026, held on Thursday, 15 January 2026, resolved to approve the following matters:

1) Approval of the extension of the promissory note No. CMOPN005/2567 dated 2 December 2024, which represents a loan in the amount of THB 20 million for a term of one (1) year at an interest rate of 7% per annum, between PM Center Co., Ltd. and Mr. Kitti Phuathavornskul. The Company has partially repaid the loan in the amount of THB 5 million, resulting in an outstanding principal balance of THB 15 million, which has currently matured. Nevertheless, the Company still has a necessity to continue utilizing such loan. As the execution of the promissory note extension was not completed within the prescribed period, the Board of Directors therefore considered and approved the retroactive ratification of the extension of the said promissory note for an additional period of one (1) year, with the outstanding principal amount adjusted to THB 15 million and the interest rate fixed at 7% per annum.

2) Approval of a new credit facility in the aggregate amount of THB 20 million for the Group from the Phuathavornskul family and/or Ms. Yingrak Phuathavornskul, at an interest rate of 7% per annum with a loan term of one (1) year. This is due to the fact that during the first quarter, the Group has a significant number of projects pending execution, which may require urgent working capital to maintain financial liquidity. The Company is required to enter into the loan agreement(s) within a period not exceeding six (6) months from the date of approval of this transaction.

3) Approval for the Company to pledge movable assets of the Group with a book value of THB 13,510,162 as at 31 December 2025 as collateral for all loans obtained by the Group from the Phuathavornskul family.

The aforementioned transactions constitute related party transactions between the Group and the Phuathavornskul family and/or Mr. Kitti Phuathavornskul, who are connected persons of Ms. Yingrak Phuathavornskul, a Director, President and Chief Executive Officer, and major shareholder of the Company, pursuant to the Notification of the Capital Market Supervisory Board No. Tor Jor. 21/2551 Re: Rules on Entering into Related Party Transactions.

The transaction value (including transactions entered into during the six (6) months prior to the date of entering into this transaction) represents 2.18 percent of the Company's net tangible assets, based on the Company's reviewed consolidated financial statements for the period ended 30 September 2025. The transaction size is greater than 0.03 percent but does not exceed 3 percent of the Company's net tangible assets (NTA), which is classified as a medium-sized transaction. Accordingly, the Company hereby discloses information in respect of the related party transaction as follows:

1. Day month year in which the transaction occurred

Transaction No. 1: 2 December 2025

Transaction No. 2: On or before 13 July 2026

2. Relevant contracting parties and details of related persons

Recipients of financial assistance : CMO Public Company Limited and its subsidiaries

Financial assistance provider : **Transaction No. 1:** Mr. Kitti Phuathavornskul

Transaction No. 2: Ms. Yingrak Phuathavornskul
and/or the Phuathavornskul family

3. General characteristics of the items

Details of the receipt of financial assistance are as follows:

Item type : Connected Transaction for the type of Receiving

	financial assistance
Loan amount	: Transaction No. 1: Total amount of THB 15 million Transaction No. 2: Total amount of THB 20 million
Interest rate	: 7.00 percent per annum
Loan period	: 1 year
Interest rate	: Monthly
Contract description	: The Company issued secured promissory notes, using movable assets of the Group with a book value of THB 13,510,162 as at 31 December 2025 as collateral for the repayment obligations. Transaction No. 1: Extension of the promissory note dated 2 December 2025 Transaction No. 2: Execution of the promissory note on or before 13 July 2026
Loan purpose	: Maintain financial liquidity

4. Total value of the transaction, size of the transaction, and criteria used to determine the total value of the transaction

4.1)	Total value of Transaction No. 1	:	Loan amount x Interest rate x Loan period
		=	15,000,000 x 7.00% x 1 Year
		=	1,050,000 Baht
	Total value of Transaction No. 2	=	Loan amount x Interest rate x Loan period

		=	20,000,000 x 7.00% x 1 Year
		=	1,400,000 Baht
4.2)	Transaction size of Transactions No. 1 and No. 2	:	The transaction size is equivalent to 0.88 percent of the Company's net tangible assets (NTA), calculated based on the Company's reviewed consolidated financial statements for the period ended 30 September 2025.
		=	2,450,000 / 278,985,472 (NTA @ 30/9/68)
		=	0.88 %

Furthermore, when taking into account the related party transactions entered into during the six (6) months prior to the date on which the Board of Directors approved the entry into the transactions, the total size of the related party transactions amounts to 2.18 percent of the Company's net tangible assets, with details as follows:

No.	the Company's connected transactions	Transaction Value (Baht)	Transaction Size (percent)	Date of the Board of Directors' Resolution
1.	Past transactions within the six-month prior period: - Receipt of financial assistance from the Hemaruchatanan family group	2,240,000 baht	0.80	September 25, 2025
2.	The transaction proposed for approval by the Board of Directors at this meeting - Receipt of financial assistance from the Phuathavornskul family group and/or Mr. Kitti	1,400,000 baht	0.50	November 26, 2025

	Phuathavornskul and/or Ms. Yingrak Phuathavornskul			
3.	The transaction proposed for retroactive ratification by the Board of Directors at this meeting is the receipt of financial assistance from Mr. Kitti Phuathavornskul.	1,050,000 Baht	0.38	January 15, 2026
4.	The transaction proposed for approval by the Board of Directors at this meeting is the receipt of financial assistance from Ms. Yingrak Phuathavornskul and/or the Phuathavornskul family.	1,400,000 Baht	0.50	January 15, 2026
<p>The aggregate transaction value of the transactions approved at this Board of Directors' meeting, together with the related party transactions entered into during the six (6) months prior thereto, amounts to THB 6,090,000, representing 2.18 percent.</p>				

5. Characteristics and Scope of the Interests of Related Parties on Entering into the Connected Transactions

The Phuathavornskul family and/or Mr. Kitti Phuathavornskul, who are connected persons of Ms. Yingrak Phuathavornskul, a Director, President and Chief Executive Officer, and major shareholder of the Company

6. Conditions affecting the rights of shareholders

None

7. Opinions of the Board of Directors on Entering into Transactions

After careful consideration, the Board of Directors is of the opinion that the receipt of such financial assistance is necessary, appropriate, reasonable, and beneficial to CMO Public Company Limited and its subsidiaries, as the Company is currently unable to obtain additional borrowings from financial institutions, and the

interest rate applicable to such loan is comparable to the prevailing rates offered by financial institutions. The receipt of this financial assistance will enable the Company to maintain sufficient liquidity for its business operations. Accordingly, the Board of Directors resolved to approve CMO Public Company Limited and its subsidiaries to receive such financial assistance.

8. Opinion of the Audit Committee Members and/or Directors that are different from that of the Board of Directors

None, the Audit Committee has the same opinion as the Board of Directors of the Company

Please be informed accordingly.

Sincerely Yours,

(Mr. Vuttiphon Tanametanont)

Director/

Company Secretary

CMO Public Company Limited