

No. 0439-2023

29 December 2023

Re Notification of the Right to Subscribe for the Newly Issued Ordinary Shares of CMO Public Company Limited

To Shareholders of CMO Public Company Limited

Enclosure

- Certificate of Subscription Entitlement for the Newly Issued Ordinary Shares Issued by the Thailand Securities Depositary Company Limited ("Certificate of Subscription Entitlement")
- 2. Notification of Allocation of Newly Issued Ordinary Shares of CMO Public Company Limited
- 3. Subscription Form to Purchase Newly Issued Ordinary Shares of CMO Public Company Limited
- 4. Map of the Location for the Subscription and Payment of the Newly Issued Ordinary Shares

According to the Extraordinary Meeting of Shareholders No. 2/2023 of CMO Public Company Limited ("Company") held on 22 December 2023, it was resolved to allocate newly issued ordinary shares of the Company in the amount not exceeding 280,962,733 shares with a par value of 1.00 Baht per share, to offer to existing shareholders in proportion to their shareholding (Right Offering), whether once or several times, in the allocation ratio of 1 existing ordinary share to 1 newly issued ordinary shares, at the offering price of 0.70 Baht per share. In this regard, shareholders can subscribe for the newly issued ordinary shares exceeding their entitlements according to the proportion aforementioned (Oversubscription). The Company will allocate the remaining shares to those who oversubscribe only when there are shares remaining from the allocation to all the existing shareholders.

The Company has set the Record Date determining the list of shareholders who are entitled to the allocation and offering of newly issued ordinary shares on 28 November 2023 and set the duration of subscription and payment for newly issued ordinary shares between 15 – 19 January 2024 (totaling 5 business days).

The Company hereby informs you of your right to subscribe for the newly issued ordinary shares offered to existing shareholders with the amount specified in the Certificate of Subscription Entitlement for the Newly Issued Ordinary Shares Issued by the Thailand Securities Depositary Company Limited (Enclosure 1). The Company has determined conditions and details of the subscription, including, the allocation of newly issued ordinary shares offered to the existing shareholders which are specified in Notification of Allocation of Newly Issued Ordinary Shares of CMO Public Company Limited (Enclosure 2).

Should any shareholder wish to subscribe for the newly issued ordinary shares, please fill in the enclosed Subscription Form to Purchase Newly Issued Ordinary Shares of CMO Public Company Limited (Enclosure 3) or subscribe via online platform of Electronic Rights Offering (E-RO) by complying with the procedures according to the attached details of subscription methods described in Notification of Allocation of Newly Issued Ordinary Shares of CMO Public Company Limited.

The Company will commence the subscription of the newly issued ordinary shares between 15 - 19 January 2024 with the following details:

(1) Subscription through agent by submitting the subscription form (hard copy) (Please see the details of location in the Map of the Location for the Subscription and Payment of the Newly Issued Ordinary Shares, Enclosure 4)

From 08.30 a.m. to 5.00 p.m. on 15 - 19 January 2024 (totaling 5 business days)

(2) Subscription via online platform, Electronic Right Offering (E-RO)

From 08.30 a.m. on 15 January 2024 to 3.00 p.m. on 19 January 2024 (totaling 5 business days)

This notification is publicly disclosed with all related supporting documents on the Company's website at https://cmo-group.com/ir/index.php?lang=th&mod=financial-information&menu=Right-Offering

Should you have any further questions, please contact Khun Arissara Thongyoi, Tel. 0-2680-1333 or Khun Sineeya Nuancham, Tel. 0-2680-1327.

Please be informed accordingly.

Yours Sincerely,
CMO Public Company Limited

(Mr. Kitisak Jampathipphong)
Chief Executive Officer



NOTIFICATION OF ALLOCATION OF NEWLY ISSUED ORDINARY SHARES

OF

CMO PUBLIC COMPANY LIMITED

Subscription period for newly issued ordinary shares

Between 15 – 19 January 2024

(Totaling 5 Business Days)

Notification of Allocation of Newly Issued Ordinary Shares Section 1

Information on the Allocation of Newly Issued Ordinary Shares

1. Name and Address of the Listed Company

Company CMO Public Company Limited (the "Company")

Address No. 4/18-19 Soi Nuanchan 56, Nuanchan, Buengkum Bangkok 10230

Telephone 0-2088-3888

Website http://www.cmo-group.com

Date/Month/Year of the Board of Directors Meeting and the Shareholders' Meeting which Resolved to Allocate Newly Issued Ordinary Shares

Board of Directors Meeting
The Board of Directors Meeting No. 9/2023

held on 13 November 2023

Shareholders' Meeting The Extraordinary General Meeting of Shareholders No. 2/2023

held on 22 December 2023

3. Allocation Details of Newly Issued Ordinary Shares

The Board of Directors Meeting No. 9/2023 held on 13 November 2023 and the Extraordinary General Meeting of Shareholders No. 2/2023 held on 22 December 2023 had considered and approved the allocation of newly issued ordinary shares to existing shareholders in proportion to their shareholding (Right Offering), with allocation details as follows:

Type of Shares : Newly Issued Ordinary Shares

Existing Registered Capital : 356,398,577 Baht representing 356,398,577 ordinary shares

at the par value of 1.00 Baht per share

Registered Capital after the Capital:

Increase

637,361,310 Baht representing 637,361,310 ordinary shares

at the par value of 1.00 Baht per share

Existing Paid-up Capital : 280,962,733 Baht representing 280,962,733 ordinary shares

at the par value of 1.00 Baht per share (as of 29 December

2023)

Increased Paid-up Capital (In the event that the newly issued ordinary shares are fully offered to the existing shareholders in proportion to their shareholding)

280,962,733 Baht representing 280,962,733 ordinary shares at the par value of 1.00 Baht per share (In the event that the entire amount of newly issued ordinary shares are subscribed and offered to the existing shareholders in proportion to their

shareholding)

Paid-up Capital after the Capital: Increase (In the event that the newly issued ordinary shares are fully offered to the existing

561,925,466 Baht representing 561,925,466 ordinary shares at the par value of 1.00 Baht per share (In the event that the entire amount of newly issued ordinary

shareholders in proportion to their shareholding)

shares are subscribed and offered to the existing shareholders in proportion to their shareholding)

Number of Shares Allocated

Not exceeding 280,962,733 shares (par value of 1.00 Baht per share)

Subscription Ratio

1 existing ordinary share to 1 newly issued ordinary

Existing shareholders are entitled to subscribe for newly issued ordinary shares in proportion to their shareholding, with the aforementioned subscription ratio. However, the shareholders are able to oversubscribe for more newly issued ordinary shares than they are entitled to.

Offering Price

0.70 Baht per share

(In the event that the Company is able to offer newly issued ordinary shares to all existing shareholders in proportion to their shareholding this time, The Company will receive a total amount of 196,673,913.10 Baht (without deducting related expenses))

Allocation Method

Allocation of newly issued ordinary shares in the amount not exceeding 280,962,733 shares with the par value of 1.00 Baht to offer to existing shareholders in proportion to their shareholding (Right Offering). In the allocation ratio of 1 existing ordinary share to 1 newly issued ordinary shares, at the offering price of 0.70 Baht per share.

In this regard, the Company scheduled the date to determine the list of shareholders entitled to subscribe for the newly issued ordinary shares by right offering (Record Date) on 28 November 2023.

In addition, since the Company has accumulated losses shown in the statements of financial position and income for the year ended 31 December 2022, and for the period ended at 30 September 2023, the Company may determine the offering price of the newly issued ordinary shares lower than the par value of the Company, according to Section 52 of the Public Limited Company Act (Section 52 of the Public Limited Company Act specifies that a company that has been in operation for not less than one year, if there is a loss, shares may be offered for sale at a price lower than the par value, but must be approved by the shareholders' meeting and with a definite discount rate.)

This issuance and offering of newly issued ordinary shares to existing shareholders of the Company this time will be an offering of ordinary shares in proportion to the shareholding. The existing shareholders have the right to oversubscribe for newly issued ordinary shares. The existing shareholders

who oversubscribe shall receive such oversubscription shares only when there are remaining shares from the allocation to existing shareholders of the Company that are fully subscribed, accordingly.

However, in the event that there are newly issued ordinary shares remaining from the allocation to existing shareholders in the first round, the Company will allocate the remaining newly issued ordinary shares to existing shareholders who wish to oversubscribe for the newly issued ordinary shares in excess of their own proportion of shareholding, at the same offering price of shares allocated in accordance to their rights. In such allocation of newly issued ordinary shares, the Company will allocate the remaining shares until there are no more newly issued ordinary shares left from the allocation or until no shareholder wishes to subscribe for such newly issued ordinary shares or is unable to allocate because it is a fractional share, details are as follows:

- (1) In the case that the remaining newly issued ordinary shares after the allocation to the existing shareholders (according to the shareholding ratio) in the first round is more than or equal to the number of newly issued ordinary shares that the existing shareholders oversubscribe, the Company will allocate such remaining shares to all existing shareholders who have oversubscribed and fully paid for the shares according to the amount of intention shown in oversubscription.
- (2) In the case that the remaining newly issued ordinary shares after the allocation to the existing shareholders (according to the shareholding ratio) in the first round is less than the number of newly issued ordinary shares that the existing shareholders oversubscribe, the Company will allocate the remaining newly issued ordinary shares as follows:
 - (a) Allocate the remaining newly issued ordinary shares in proportion to the existing shareholding of each shareholder who oversubscribes, by multiplying the existing shareholding proportion of each oversubscribed shareholder by the number of remaining newly issued ordinary shares. This is equal to the number of shares that each oversubscribed shareholder is entitled to be allocated (fractional shares resulting from the calculation will be disregarded). However, the number of newly issued ordinary shares to be allocated will not exceed the number of newly issued ordinary shares that each shareholder has subscribed and paid for in full.

(b) In the event that there are still newly issued ordinary shares left after the allocation in accordance with (2)(a) above, the Company will allocate it to each shareholder who has oversubscribed that have not been fully allocated, according to the amount oversubscribed in accordance with the method in (2)(a) above until there are no remaining shares to be allocated. However, the number of newly issued ordinary shares to be allocated will not exceed the number of newly issued ordinary shares that each shareholder has subscribed and paid for in full.

In this regard, the allocation of newly issued ordinary shares aforementioned shareholders under must not cause circumstances shareholders who oversubscribed to hold the Company's shares in a manner that is within the scope of making a tender offer for all of the Company's securities (Tender Offer) according to the Notification of the Capital Market Supervisory Board No. TorJor. 12/2554 Re: Rules, Conditions, and Procedures for the Acquisition of Securities for Business Takeovers (as amended) or to violate the foreign shareholding restrictions as specified in the Company's Articles of Association. Presently, foreigners are allowed to hold shares in the Company not more than 49% of the total number of issued shares of the Company.

Proceedings in the case of : fractional shares

The allocating the newly issued ordinary shares to existing shareholders in proportion to their shareholding (Right Offering), in the allocation ratio of 1 existing ordinary share to 1 newly issued ordinary share. Therefore, there is no case where there is a fraction of the shares.

4. Allocation of Newly Issued Ordinary Shares

- 4.1 In the event that shareholders subscribe for newly issued ordinary shares according to their rights or less than their allocated rights, such shareholders will be allocated the entire amount subscribed.
- 4.2 In the event that shareholders oversubscribe for newly issued ordinary shares at the rate specified above, the existing shareholders who subscribe in excess of their right will be allocated oversubscribed shares only when there are shares remaining from the allocation to existing shareholders of the Company who have subscribed according to their entitled rights only.

However, in the event that there are newly issued ordinary shares remaining from the allocation to existing shareholders in the first round, the Company will allocate the remaining newly issued ordinary shares to existing shareholders who wish to oversubscribe for the newly issued ordinary shares in excess of their own proportion of shareholding, at the same offering price of shares allocated in accordance to their rights, details are as follows:

(a) In the case that the remaining newly issued ordinary shares after the allocation to the existing shareholders (according to the shareholding ratio) in the first round is more than or equal to

the number of newly issued ordinary shares that the existing shareholders oversubscribe, the Company will allocate such remaining shares to all existing shareholders who have oversubscribed and fully paid for the shares according to the amount of intention shown in oversubscription.

- (b) In the case that the remaining newly issued ordinary shares after the allocation to the existing shareholders (according to the shareholding ratio) in the first round <u>is less than</u> the number of newly issued ordinary shares that the existing shareholders oversubscribe, the Company will allocate the remaining newly issued ordinary shares as follows:
 - (1) Allocate the remaining newly issued ordinary shares in proportion to the existing shareholding of each shareholder who oversubscribes, by multiplying the existing shareholding proportion of each oversubscribed shareholder by the number of remaining newly issued ordinary shares. This is equal to the number of shares that each oversubscribed shareholder is entitled to be allocated (fractional shares resulting from the calculation will be disregarded). However, the number of newly issued ordinary shares to be allocated will not exceed the number of newly issued ordinary shares that each shareholder has subscribed and paid for.
 - (2) In the event that there are still newly issued ordinary shares left after the allocation in accordance with (b)(1) above, the Company shall allocate it to each shareholder who has oversubscribed that have not been fully allocated, by multiplying the proportion of the shareholding of each existing shareholder with the remaining shares (fractional shares resulting from the calculation will be disregarded). However, the number of newly issued ordinary shares to be allocated will not exceed the number of newly issued ordinary shares that each shareholder has subscribed and paid for in full. In addition, the Company shall proceed with the allocation method above until there are no remaining shares to be allocated. The calculation are as follows:

Number of newly issued ordinary shares allocated to oversubscribed rights = Number of newly issued ordinary shares remaining from the allocation equal to their rights x Number of newly issued ordinary shares subscribed in accordance to such shareholder / Number of newly issued ordinary shares subscribed in accordance to all oversubscribed rights.

In this regard, the number of newly issued ordinary shares that each subscriber will be allocated shall not exceed the number of newly issued ordinary shares that the subscriber has subscribed and paid for.

Example:

555 Remaining Newly Issued Ordinary Shares

Shareholders	Number of Newly Issued Ordinary Shares Subscribed (shares)			
-	Entitled to	Oversubscribed		
Shareholder A.	120	240		
Shareholder B.	80	80		
Shareholder C.	200	300		

Total 400 620

Number of Newly Issued Ordinary Shares Allocated as Oversubscriptions (from calculations)

Shareholder A. = $555 \times 120 / 400 = 166.50$

Shareholder B. = $555 \times 80 / 400 = 111$

Shareholder C. = 555 x 200 / 400 = 277.50

Total 555

Number of Newly Issued Ordinary Shares Allocated (after rounding)

Shareholders	Number of Newly Issued Ordinary Shares Allocated (shares)			
	Entitled to	Oversubscribed		
Shareholder A.	120	166		
Shareholder B.	80	80		
Shareholder C.	200	277		
Total	400	523		

The allocation of newly issued ordinary shares to existing shareholders who oversubscribe under any circumstances must not cause any shareholders (including the person under Section 258 of the Securities and Exchange Act B.E. 2535 (as amended)) to hold the Company's shares in the following manner:

- (a) In the way that the acquisition of shares is increased to beyond the trigger point of the tender offer as specified in Notification No. Tor Jor. 12/2554 Re: Rules, Conditions and Procedures for the Acquisition of Securities for Business Takeovers (as amended) ("Notification Tor Jor. 12/2554"), unless such shareholder is waived from making a tender offer for all securities activities as specified in Notification Tor Jor. 12/2554 or
- (b) In a way that violates the foreign shareholders rule under the Company's Articles of Association. In the case that there are remaining shares from the allocation to shareholders, the Company shall proceed with proposing a decrease of registered capital by cancelling such unallocated shares to the shareholders' meeting for further approval.

In this regard, The Company has authorized the Board of Directors and/or the authorized directors of the Company and/or the Chief Executive Officer and/or the Chief Operating Officer and/or the persons assigned by the Board of Directors or the authorized directors of the Company or the Chief Executive Officer or the Chief Operating Officer to consider and determine the conditions, offering price, and details of any actions relevant to the allocation of the newly issued ordinary share, such as, single allocation of newly issued ordinary shares or divided into multiple offerings from time to time, determining the date for subscription and payment of capital increase shares, including to change or add details in the allocation, and to determine other details related to the

allocation of such newly issued ordinary shares as deemed appropriate for the utmost benefit of the Company, which shall not be contrary or inconsistent with the law and/or rules or regulations related to the Office of Securities and Exchange Commission, the Stock Exchange of Thailand, and/or other relevant agencies. Such authorizations include but is not limited to the following:

- (a) Determination or alteration of details regarding the allocation of the newly issued ordinary shares of the Company, which includes but is not limited to, the offering period, subscription, share payment, offering method, offering ratio, offering price, as well as, any conditions and details relevant to the allocation and offering of newly issued ordinary shares;
- (b) Signing the application, waiver request, notice, and other relevant documents concerning the capital increase and the allocation of newly issued ordinary shares, including certification of various related documents, communication and/or receiving the document to the registrar or agent of the relevant authority along with listing the newly issued ordinary share of the Company listed as a listed securities on the Market for Alternative Investment (mai) or the Stock Exchange where the Company's ordinary shares are listed securities at that time;
- (c) Proceed with the actions, necessary and/or related, to the capital increase and allocation of the newly issued ordinary shares of the Company in accordance to the law and/or relevant regulations.
- 4.3 Shareholders who subscribe for newly issued ordinary shares and have paid for the subscription price will not be able to cancel such subscription, unless granted written approval by the Company.
- 4.4 In case of payment for shares by cheque, the subscription payment will be completed only when the paying bank has successfully cashed the cheque. In any case, the subscription for newly issued ordinary shares will be completed only when the Company can collect payment for the subscription.
- 4.5 If shareholders who subscribe for newly issued ordinary shares are unable to pay the share subscription price or the Company cannot collect such payment, whether in whole or in part, and, in any case, is not the fault of the Company, within the set period for subscription of newly issued ordinary shares and payment of shares as specified, or shareholders who subscribe incompletely or unclearly fills in information on the subscription form, or subscribes by any other means not specified in this Notification of the Right to Subscribe for the Newly Issued Ordinary Shares of the Company. The Company will consider that such shareholder has waived his or her right to subscribe for the purchase of newly issued ordinary shares and the Company reserves the right to not allocate newly issued ordinary shares to such shareholders. Therefore, in regards to the payment of subscription price, shareholders should check the method of payment of subscription price and proceed in compliance to the condition and methods, as specified, appropriately.

Refund of the subscription price for the unallocated newly issued ordinary shares for existing shareholders, as mentioned above, are specified in Section 7.3.

- 4.6 In this allocation of newly issued ordinary shares, the Company reserves the right not to allocate newly issued ordinary shares to any shareholder if the allocation of such newly issued ordinary shares will cause a foreign shareholder to hold shares exceeding 49% of the total number of issued shares of the Company. Such shareholders may not be allocated or partially allocated newly issued ordinary shares. The refund of the subscription payment for newly issued ordinary shares for the unallocated portion of the existing shareholders mentioned above shall be in accordance with Clause 7.3.
- 4.7 The Company reserves the right to change any details regarding the payment of subscription price, conditions of subscription, or any details related to the method of subscription, as deemed

appropriate, in case of any issues, obstacles, or operational limits for the utmost benefit of such subscription of newly issued ordinary shares of the Company.

5. Date to Determine the List of Shareholders Entitled to Subscribe to the Newly Issued Ordinary Shares

The Board of Directors Meeting No. 9/2023 held on 13 November 2023 and the Extraordinary General Meeting of Shareholders No. 2/2023 held on 22 December 2023 have set 28 November 2023 as the record date for determining the list of shareholders who have the right to subscribe for newly issued ordinary shares (Record Date).

6. Schedule of the Subscription and Payment of the Newly Issued Ordinary Shares

6.1 Period for Subscription of the Newly Issued Ordinary Shares

(1) Subscription through a subscription agent with a subscription form (Hard Copy)

From 08.30 a.m.-5.00 p.m. on 15 – 19 January 2024 (totaling 5 business days)

(2) Subscription via Electronic Rights Offering or E-RO

From 08.30 a.m. on 15 January 2024 to 3.00 p.m. on 19 January 2024 (totaling 5 business days)

6.2 Location for Subscription and Payment for Newly Issued Ordinary Shares

The Company has appointed Asia Plus Securities Co., Ltd. as the subscription agent for the newly issued ordinary shares of the Company (the "Subscription Agent") offered to existing shareholders in proportion to their shareholdings as listed in the Company's shareholders' register book as of 28 November 2023 or the date to determine the list of shareholders entitled to subscribe for the newly issued ordinary shares (Record Date). Each shareholder can subscribe for newly issued ordinary shares of the Company with 2 payment methods as follows:

(1) Subscribe for newly issued ordinary shares through the Subscription Agent (Hard Copy) at the subscription location as follows:

Name: Asia Plus Securities Company Limited

Address: 175 Sathorn City Tower, 3rd Floor, South Sathorn Road, Thungmahamek Sub-

District, Sathorn District, Bangkok 10120

Contact: Ms. Arissara Tongyoi Tel. 02680-1333 or

Ms. Sineeya Nualjaem Tel. 02680-1327

The Company by the Subscription Agent does not accept subscriptions for newly issued ordinary shares by mail and fax in all cases

For shareholders who holds shares in the scripless system. Please contact the securities company that the shareholder has a trading account with and the ordinary shares of Company are deposited for that securities company to collect documents and submit the case to the Company at the subscription location as shown above.

(2) Subscribe for newly issued ordinary shares via electronic rights offering (E-RO) system on website www.asiaplus.co.th (only for natural person of Thai nationality) as specified in Clause 7.2 of this document.

7. Methods of Subscription and Payment for Newly Issued Ordinary Shares

Shareholders can choose to subscribe for shares according to the following methods:

7.1 In case of Subscription for Newly Issued Ordinary Shares through the Subscription Agent (Hard Copy)

Shareholders wishing to subscribe for newly issued ordinary shares must submit a subscription form, proof of subscription payment and supporting documents at the Subscription Agent's office, which must be filled in accurately, completely and clearly. Specify the number of shares that each shareholder wishes to subscribe for in accordance with the rights as shown in the Certificate of Subscription Entitlement for the Newly Issued Ordinary Shares Issued by the Thailand Securities Depositary Company Limited (Enclosure 1) and in respect of the intention to subscribe shares in excess of the allocated rights (if any) in the Subscription Form to Purchase Newly Issued Ordinary Shares (Enclosure 3) only one subscription form per certificate of subscription rights for newly issued ordinary shares, together with the signature of the subscriber and payment of the full amount of the subscription by transferring the payment of the newly issued ordinary shares and submitting the subscription documents to the subscription location and payment for the newly issued ordinary shares on the date and time of receiving the subscription (as specified in Clause 6) with the details are as follows:

7.1.1 Payment for subscription of newly issued ordinary shares

Shareholders who wish to subscribe for newly issued ordinary shares can pay for the subscription from 8.30 a.m. on 15 January 2024 to 5:00 p.m. on 19 January 2024 and must pay the subscription payment for the newly issued ordinary shares in full. By transferring funds to the account "Asia Plus Securities Company Limited for Securities Subscription"

Bank / Branch: Bangkok Bank Public Company Limited, Sathorn Branch

Account type: Current Account

Account Number: 142-310060-9

In case of payment by cheque, cashier's cheque, or draft, it must be dated on 15 or 16 or 17 January 2024 only, payable in the name of "Asia Plus Securities Company Limited for Securities Subscription", and the subscription payment must be paid within the clearing time of 17 January 2024. Payment by cheque deposit or cashier's cheque or draft will be completed only if the paying bank has completed the cheque payment within the subscription date. Otherwise, shareholders wishing to subscribe for a waiver will be deemed to have waived their rights. If the subscriber pays the subscription after the bank's clearing time of 17 January 2024, it must be paid by money transfer only.

Shareholders wishing to subscribe must enclose evidence of money transfer together with the subscription form for newly issued shares offering and specify the shareholder's registration number (see certificate of right to subscribe for newly issued ordinary shares), name, surname and telephone number of the subscriber can be contacted in the proof of payment.

Shareholders who subscribe for newly issued ordinary shares will be liable for bank expenses and fees (if any) separately from the amount of the subscription of newly issued ordinary shares.

The Company by the Subscription Agent, refrains from accepting cash payments for the subscription of newly issued ordinary shares and reserves the right to allow subscriptions and payment of subscription by other methods as appropriate.

7.1.2 <u>Documents required for subscription of newly issued ordinary shares</u>

- a) Subscription form for newly issued ordinary shares filled in accurately, completely and clearly with the signature of the subscriber.
- Certificate of right to subscribe for newly issued ordinary shares issued by Thailand Securities
 Depository Co., Ltd. as registrar of the Company and delivered by registered mail to
 shareholders
- c) Evidence of payment includes original deposit slip (pay-in slip) or transfer slip (in case of payment for subscription for newly issued ordinary shares by money transfer) or cheque or cashier's cheque or draft with the name, surname, and telephone number that can be contacted in the proof of payment.
- d) In case of over-subscription, a copy of the first page of a savings account passbook or a copy of statement for current or savings account showing the bank account number of all 10 digits only with certified true copy. The bank account name must be the same as the subscription name and the account must be a savings or current account opened with the following banks:
 - Bangkok Bank Public Company Limited
 - 2. Krung Thai Bank Public Company Limited
 - 3. Bank of Ayudhya Public Company Limited
 - 4. Kasikorn Bank Public Company Limited
 - 5. CIMB Thai Bank Public Company Limited
 - 6. TMB Thanachart Bank Public Company Limited
 - 7. Siam Commercial Bank Public Company Limited
 - 8. United Overseas Bank (Thai) Public Company Limited
- e) Identification documents

Natural person of Thai nationality

A copy of a valid ID card with a signature certifying true copy, or in the absence of a national ID card, attach a copy of the house registration with a 13-digit national ID number or another official document with a 13-digit national ID number. In case of change of name/surname which causes the name/surname not to match the name of the shareholder appearing in the shareholders' register book as of the record date or in the certificate of right to subscribe for newly issued ordinary shares, attached a copy of the document issued by the government agency, such as marriage certificate, divorce certificate, notification of name/surname change, etc. with certified true copy.

Natural person of foreign nationality

A copy of a valid alien certificate or passport with a signature certifying true copy.

Juristic person registered in Thailand

A copy of the certificate issued by the Ministry of Commerce not older than 6 months prior to the subscription date with a signed copy of the certificate by the authorized signatory of the juristic person and affixed with the corporate seal (if any) together with a copy of the national ID card, a copy of the alien certificate or a copy of a valid passport (as the case may be) of the authorized signatory of such juristic person.

Juristic person registered abroad

A copy of the company's incorporation certificate, memorandum of association and certificate of the company not older than 6 months prior to the subscription date by the authorized signatory of the juristic person and affixed with the corporate seal (if any) together with a copy of the alien certificate or a copy of a valid passport (as the case may be) of the authorized signatory of such juristic person with a signature ensuring its authenticity. A certified copy of the accompanying document must be certified by the authorities of Notary Public and certified by the Thai Embassy or Consulate in the country where the document has been prepared or authenticated and is valid for not older than 6 months prior to the subscription date.

Subscribers must go through the Know Your Customer & Customer Due Diligence (KYC/CDD) process and must complete a suitability test with the Subscription Agent or with another securities company within a period of not older than 2 years.

The Company by the Subscription Agent reserves the right to change the details of the subscription method, payment of subscription for newly issued ordinary shares and related details as appropriate.

7.2 In case of Subscription via Electronic Rights Offering (E-RO) system (only for natural person of Thai nationality)

Subscribers who have received more than 1 shareholder registration certificate must make a subscription in accordance with the subscription process according to the number of shareholder registration numbers that the subscriber has received the subscription rights certificate. In other words, subscribe through the E-RO system once per 1 shareholder registration number per 1 payment via QR Code on E-RO system.

(The following display screens are provided to accompany the Company's newly issued ordinary share subscription guide only. The screen for making a reservation when making an actual transaction may differ from that specified in this subscription guide.)

1) Authentication

Subscribers can check their eligibility via www.asiaplus.co.th website.

 The subscriber will find a screen showing a privacy policy notice (Privacy Notice). Once the subscriber has read and understood, Press "Acknowledge".



The subscriber fills in your ID card number then press "Check Eligibility"

In case the subscriber does not have the right to subscribe for the newly issued shares, the subscriber will find a screen indicating that the subscription cannot be made. Please contact your investment advisor or contact Customer Relations Tel. 02 680 1000.

In case the subscriber enters the system before the subscription opening date and time. The subscriber will find a screen indicating that it is not currently in the subscription period for your chosen shares.



• The subscriber enters the 10-digit mobile phone number and select "I am not an automated program" and then press "Request OTP".



The subscriber enters the OTP received from the phone number (the OTP is valid for 5 minutes, if the code expires, the subscriber can request a new OTP). After that, press "Check OTP".

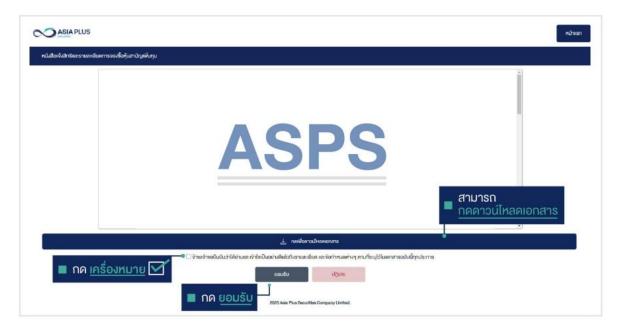


2) Subscriber Information

The subscriber fills in e-mail and uploads a photo of the face and a clear ID card to prove the identity of the subscriber. The uploaded file must be .jpg or .jpeg or png. After that, press "Save Data". The Company may refuse the transaction if it is unable to prove the identity of the subscriber.



3) Notification of rights and details of subscription for newly issued ordinary shares



4) Subscription for newly issued ordinary shares

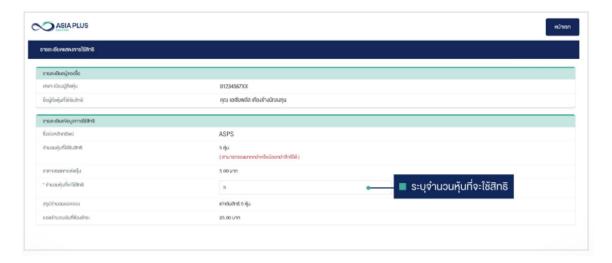
The subscriber will find a subscription for newly issued ordinary shares, which the subscriber selects the transaction that the subscriber wants to subscribe for and press "Press to make a subscription". Before booking, the booking status will show "Pending Transaction".

Upon completion of the subscription for newly issued ordinary shares. The booking status will change to "Waiting for payment status" or "Transaction completed" or "Payment failed".

The subscriber can view the details of newly issued ordinary shares by selecting the menu "Newly issued ordinary shares".



- 5) Exercise of subscription rights for newly issued ordinary shares
 - 5.1 In case the subscriber has a trading account with Asia Plus Securities Co., Ltd.
 - The subscriber fills in the number of shares to be exercised.



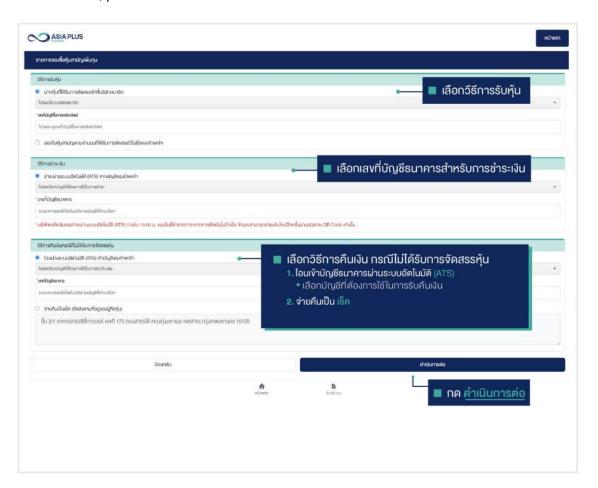
- The subscriber can choose one of the following methods:
 - a) Deposit the allocated shares to the member broker by the subscriber, select the member broker and fill in the trading account number.
 - b) Issue ordinary share certificates in the amount allocated in the subscriber's name (subscribers may receive share certificates after the Company's shares have been approved for trading on the Stock Exchange of Thailand).

 The subscriber selects the account which want to use for Automatic Transfer System (ATS) and the system will automatically fill in the account number according to the account chosen by the subscriber.

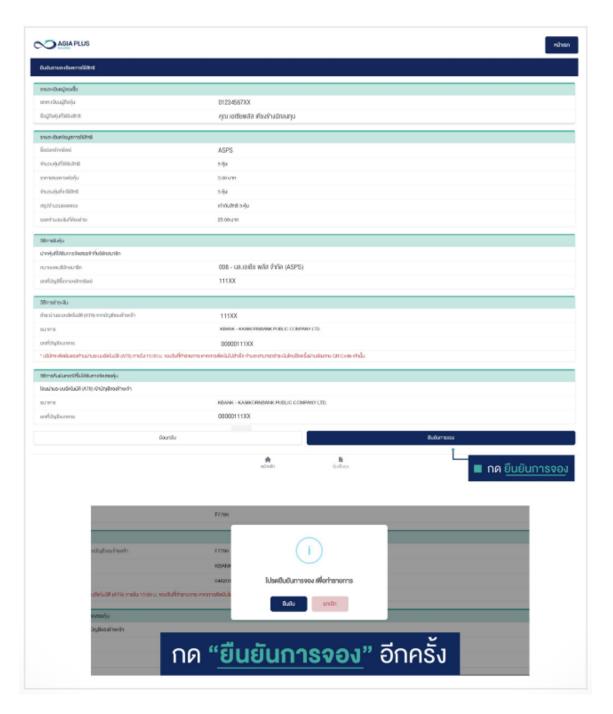
The Company will deduct the subscriber's money via Automatic Transfer System (ATS) by 3:00 p.m. on the transaction date. If the deduction is unsuccessful, subscriber will only be able to re-pay via QR Code.

- The subscriber chooses the method of refund in case the shares are not allocated according to one of the following methods:
 - a) Transfer via Automatic Transfer System (ATS) to the subscriber's account by selecting the account that the subscriber want to use for the refund.
 - b) Reimbursement by cheque will be delivered to the subscriber's address (the system will automatically fill in the subscriber's address).

After that, press "Continue".

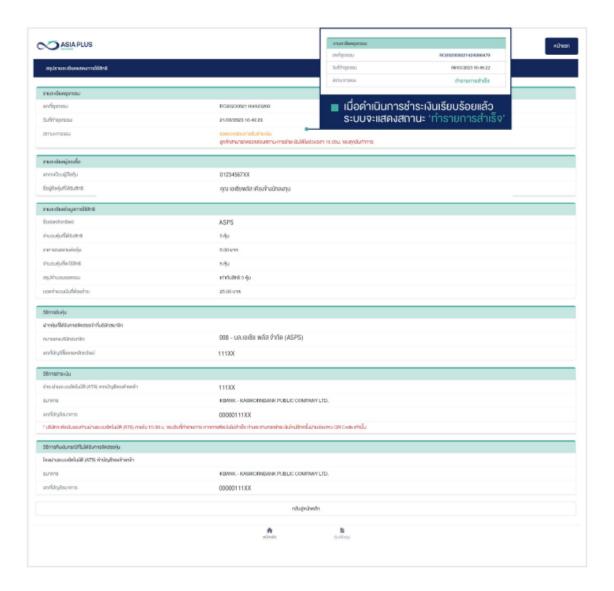


- The subscriber will find a screen showing the details of the exercise of the subscription rights for the newly issued ordinary shares. The subscriber verifies the accuracy of the information and presses "Confirm Booking".
- The subscriber presses "Confirm Booking" and the system will be notified to confirm again. Press "Confirm Booking".

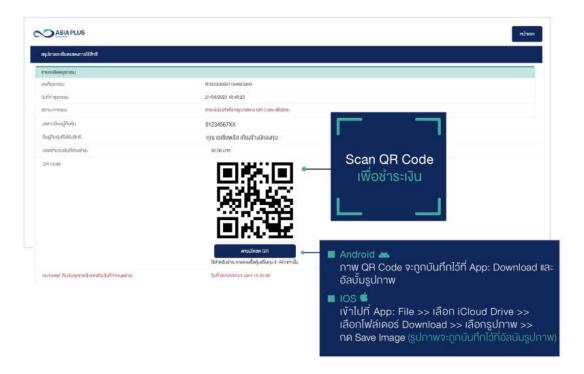


 The subscriber will find a detailed summary screen showing the exercise of the right to subscribe for newly issued ordinary shares. Once the subscriber has completed the payment. The booking status will be displayed "The transaction was successful".

In case of payment in progress, the reservation status will be displayed "Waiting for payment verification", the subscriber can check the payment status at 4:00 p.m. every business day.



 In case the subscriber fails to make a payment. The system will display the booking status "Payment failed, please scan the QR Code to pay". The subscriber can scan the QR Code through the application of all banks to make payment immediately or save the QR Code image by pressing "Download QR" to pay the transaction later.

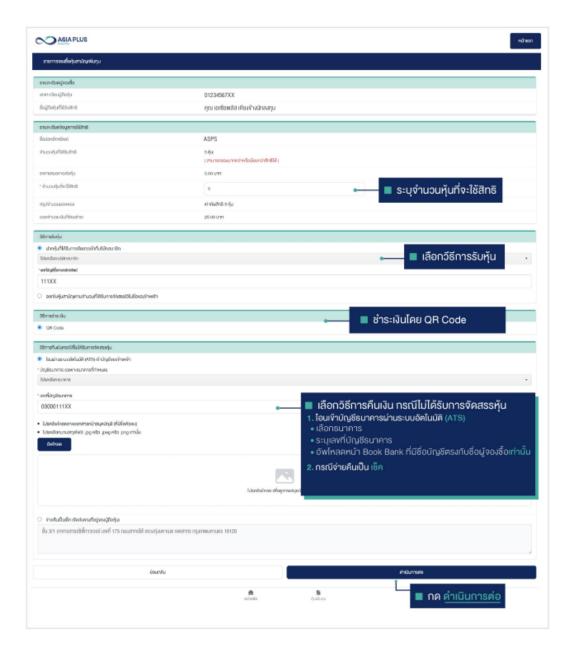


Payment must be made by 19 January 2024 at 3:00 p.m. If the deadline is exceeded, the subscription will be refunded in all cases.

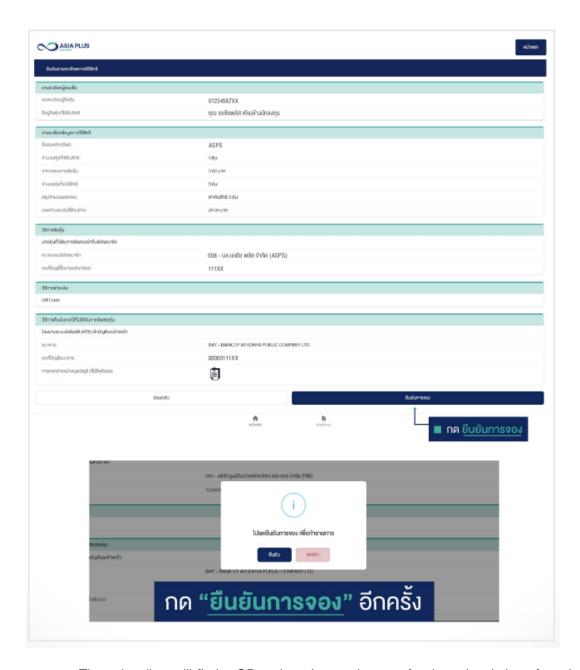
The subscription will be completed only when the entire amount of payment has been paid via QR Code on the E-RO system.

- 5.2 In case the subscriber does not have a trading account with Asia Plus Securities Co., Ltd.
 - The subscriber fills in the number of shares to be exercised.
 - The subscriber can choose one of the following methods:
 - a) Deposit the allocated shares to the member company by the subscriber, select the member company and fill in the trading account number.
 - b) Issue ordinary share certificates in the amount allocated in the subscriber's name (subscribers may receive share certificates after the Company's shares have been approved for trading on the Stock Exchange of Thailand).
 - The subscriber can pay by QR Code.
 - The subscriber chooses the method of refund in case the shares are not allocated according to one of the following methods:
 - a) Transfer via Automatic Transfer System (ATS) to the subscriber's account by selecting a bank account (only for designated banks) and entering the bank account number and uploading a photo of the bank account book which must be .jpg or .jpeg or png.
 - b) Reimbursement by cheque will be delivered to the address of the shareholder (the system will automatically fill in the subscriber's address).

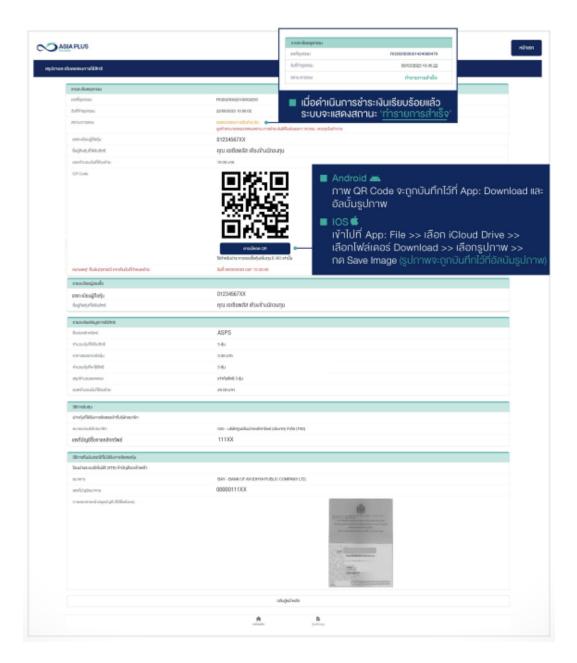
After that, press "Continue".



- The subscriber will find a screen showing the details of the exercise of the subscription rights for the newly issued ordinary shares. The subscriber verifies the accuracy of the information and presses "Confirm Booking".
- When subscribing press "Confirm Booking" and the system will be notified to confirm again. Press "Confirm Booking".



• The subscriber will find a QR code to be used to pay for the subscription of newly issued shares, which the subscriber can scan the QR Code through the application of all banks to make payment immediately or save the QR Code image by pressing "Download QR" to pay the transaction later. Once the subscription has been paid. The system will display the booking status "Successful".



Payment must be made by 19 January 2024 at 3:00 p.m. If the deadline is exceeded, the subscription will be refunded in all cases.

The subscription will be completed only when the entire amount of payment has been paid via QR Code on the E-RO system.

7.3 Refund of Subscription (if any)

7.3.1 In the event that the shareholders subscribe for newly issued ordinary shares in excess of their rights and are not allocated shares due to insufficient shares remaining compared to the number of shares subscribed by the shareholders in excess of their rights

The Company, through the subscription agent, will refund the subscription payment for the unallocated newly issued ordinary shares in the event that the shareholders subscribe for the newly issued ordinary shares in excess of their rights and are not fully allocated in the amount subscribed for in excess of the rights due to insufficient shares remaining compared to the number of shares subscribed by the shareholders in excess of the rights without

interest and damages within 10 business days from the end of the subscription period and payment of subscription according to the following methods:

Transfer money to the subscriber's bank account within 5 business days from the closing date. For subscribers who have requested to receive the subscription refund by transferring money to their account, the Subscription Agent will refund the money to the account by transferring money to the bank account. Such account must be a savings or current account opened with the Bank in accordance with Clause 7.1.2 d).

The name of the bank account must be the same as the name of the shareholder who subscribed for more than the rights specified in the subscription form for newly issued ordinary shares by attaching the first page of the savings account book or a copy of the statement of the current account or savings account, either with the account name and the account number of all 10 digits and signed to ensure its authenticity.

- 2) In case the Subscription Agent does not receive a copy of the first page of the savings account book or a copy of the statement of the current account or savings account with the account name and account number in all 10 digits, or the subscriber does not wish to receive the subscription refund by transferring money to the account. The Company, by the Subscription Agent, will refund the subscription refund for the unallocated newly issued ordinary shares by cheque. The cheque shall be paid only in the name of the subscriber and sent by registered mail at the address shown in the register book as of the record date within 10 business days from the closing date of the subscription period.
- 3) In case the subscriber has a trading account with Asia Plus Securities Co., Ltd., the subscription refund will be refunded via Automatic Transfer System (ATS) to the bank account on behalf of the subscriber according to the account opening information provided to Asia Plus Securities Co., Ltd. within 5 business days from the end of the subscription period.

In the event that the subscription payment cannot be refunded to the subscriber of the newly issued ordinary shares within such time. The Company by the Subscription Agent will pay interest to the subscribers of the newly issued ordinary shares at the rate of 7.5% per annum, calculated from the subscription payment for the unallocated newly issued ordinary shares. From the expiration of such 10-business day period to the date of repayment in accordance with the above-mentioned methods. However, if the subscription refund for the unallocated ordinary shares is repaid by sending a cheque or transferring money to the account of the subscriber of the newly issued ordinary shares as detailed in the register book as of the record date, it shall be deemed that the subscriber has duly received the subscription refund for the newly issued ordinary shares and the subscriber has no right to claim any interest and/or damages from the company or the Subscription Agent.

7.3.2 In the event that the shareholders subscribe for newly issued ordinary shares are not allocated newly issued ordinary shares due to breach of the subscription conditions and/or the subscription payment for the newly issued ordinary shares payment by cheque cannot be collected

The Company, through the subscription agent, will return the subscription cheque to the subscribed shareholders who have not been allocated the newly issued ordinary shares. As a result of the breach of the subscription conditions and/or the subscription payment for the newly issued ordinary shares payment by cheque cannot be collected, the subscriber

must request a cheque from the Subscription Agent within 30 days from the end of the subscription period.

7.4 Methods of Delivery of Newly Issued Ordinary Shares

Subscribers may ask the Company to proceed in either of the following cases:

7.4.1 In the event that the subscriber wishes to deposit ordinary shares in the account of the securities company in which the subscriber has a trading account. In this case, the Company will deposit the allotted ordinary shares with "Thailand Securities Depository Co., Ltd. for the subscriber deposit", and Thailand Securities Depository Co., Ltd. will record the account balance of the number of ordinary shares deposited by the securities company and issue evidence of deposit to the subscribers.

However, the securities company will record the account balance of the number of ordinary shares deposited by the subscriber. In such cases, allotted subscribers will be able to sell the ordinary shares that have been allocated in the SET immediately at the SET allow the Company's ordinary shares can be traded on the SET.

Shareholders who exercise their subscription rights must specify the code of the securities company in which the shareholder has a trading account and the trading account number that the shareholder wishes to transfer the allocated shares to such account. If the securities company code or trading account number is incorrect, this will prevent the transfer of shares into the trading account. The Company shall not be liable for any loss of shares or delays in tracking the shares back.

7.4.2 In case of wishing to obtain share certificates on behalf of the subscriber, Thailand Securities Depository Co., Ltd., as the Registrar of the Company, will deliver the share certificates according to the number of shares allocated to the allotted subscribers by registered mail in the name and address appearing in the register book as of the book closing date of 28 November 2023 within 15 working days from the closing date of the subscription period.

If the subscriber does not fill in the information completely, is unclear, or does not specify how to deliver the shares. The Company reserves the right to issue share certificates on behalf of the subscribers.

7.5 Other Details Necessary for the Subscription of Newly Issued Ordinary Shares

- 7.5.1 The name of the subscriber must be the same as the name of the owner of the securities trading account, otherwise the deposit of newly issued ordinary shareholders cannot be made. In this case, the Company reserves the right to issue the share certificate to the subscriber.
- 7.5.2 Shareholders who have subscribed for the newly issued ordinary shares and paid for such subscription payment shall have no right of cancel such subscription, unless with written consent form the Company.
- 7.5.3 If the number of the newly issued ordinary shares indicated by a shareholder in the Subscription Form exceeds the amount of payment received by the Company, the Company reserves the right to allocate the shares according to the subscription payment received.

- 7.5.4 If the number of the newly issued ordinary shares specified in the Subscription Form is less than the amount of payment received by the Company, the Company reserves the right to allocate the shares to each shareholder as it deems appropriate.
- 7.5.5 If the shareholder who subscribes for the newly issued ordinary share fails to make the subscription payment and/or the Company cannot collect the subscription payment in whole or partial, or in any cases not deemed to be the Company's fault, within the subscription period and specified methods of payment, or the subscribing shareholder does not fully or clearly fill the Subscription Form, or the shareholder proceed with subscription methods other than those indicated in this document, the Company shall deem that the shareholder waives his/her right in subscribing for the newly issued ordinary shares, and the Company reserves the right not to allocate any shares to the said shareholder.

Therefore, shareholder shall verify the payment methods for subscription and follow the terms and conditions with complete and accurate information.

- 7.5.6 In this allocation of newly issued ordinary shares, the Company hereby reserves the right not to allocate the newly issued ordinary shares to any shareholder, if such allocation makes the proportion of foreign shareholding to exceed of 49% of the total issued shares of the Company. The said shareholder may not receive the allocation of the newly issued ordinary shares or may only receive partial allocation thereof.
- 7.5.7 The Company reserves the right to alter such details of payment methods, terms and conditions, or any information related to the methods of subscription for newly issued ordinary shares together as it deems appropriate in the case of operational difficulties, obstacles or restrictions arise during the operation. In order to maximize the benefit of the subscription of newly issued ordinary shares of the Company.

8. Objectives of the Capital Increase and Use of Proceeds

In the case where all newly issued ordinary shares issued by the Company and offered for sale to existing shareholders in proportion to their shareholding (Right Offering) is fully subscribed, the Company will be able to raise funds in an amount of approximately 196,673,913.10 Baht. The Company has objectives for using the funds as specified below as follows:

Objective of utilizing proceeds	Estimated amount used (Baht)	Period of utilization		
To repay the principal of the debentures and portion of the interest. "Callable Debentures of CMO Public Company Limited No.1/2023 Due 2025" (CMO23NA). The said debentures is due for payment on 27 November 2025.	1.The remaining principal balance of Baht 80,000,000 (which remaining after payment of principal on 27 November 2023, amount of 20,000,000 Baht from the total principal of 100,000,000 Baht) 2. The effective interest rate in 7% which is value since 27 November 2023, amount of 7,236,849.32 Baht. The total amount of repayment debenture (including interest) of 87,236,849.32 Baht.	within the period 24 months from the date of receipt of payment		

Objective of utilizing proceeds		Estimated amount used (Baht)	Period of utilization
2.	To be used as working capital in the Company and to enhance liquidity in the Company's core business operations as the Event Management Service. Moreover, the Company focus on expansion Event Business to get more new customers.	To be used as working capital of 99,364,447.34 Baht.	
3.	To repay the Company's loans and interest. The Company lend money from Muse Corporation Company Limited (holding in 85% of shares), in the amount of 10,000,000 Baht with an interest rate of MOR+1%. The said transaction is not a connected transaction.	Company's loans from Muse Corporation Company Limited in amount of 10,000,000 Baht and interest rate in January 2024 of 72,616.44 Baht. Total amount of Company's loans and interest is 10,072,616.44 Baht.	
	Total Approximately	196,673,913.10	

Remark: The allocated amount and the allocated period can be adjusted according to the operating situation and suitability.

9. Benefits which the Company will receive from the allocation of newly issued shares

- 9.1 To reducing the Company's financial costs in the case of using the proceeds received from the capital increase to repay the principal and portion of the interest of "Callable Debentures of CMO Public Company Limited No.1/2023 Due 2025" (CMO23NA).
- 9.2 The Company will have more liquidity as the capital increase will be used as working capital. This will help strengthen its financial position and stabilize the Company's business, by having enough money to operate and expand the Company's business in the future.
- 9.3 Prepare the Company to for business operations, by increasing the flexibility of the Company's capital structure and to have enough money to operate businesses now and in the future, including the expansion of the Company's business. This will enable the Company to create a stable and sustainable income base in both the short and long term.
- 9.4 The Company will be able to enhance its financial position and stability for normal operations in its core businesses, related business, and the improvement of the Company's business as a whole.
- 9.5 Helps the Company maintain its ability to meet financial obligations, such as the payment of various debts, including interest, arising from normal business operations.

10. Benefits which the shareholders will receive from the capital increase/share allocation

10.1 Funds from this capital increase will strengthen the Company's financial structure, as well as to invest, which will enhance the Company's income and profits in the future. If the Company's

operational results are better, the shareholders will receive benefits through receiving the Company's dividends according to the Company's dividend payment policy.

10.2 Shareholders' Rights

Those who subscribe for the capital increase shares will be a shareholder of the Company only when the Company has registered the name of the subscriber in the Company's share register book and the Company has already registered the amendment of paid-up capital to the Department of Business Development. This includes the right to attend shareholders' meetings and the right to receive dividends.

11. Dividend Policy and Rights to Receive Dividends of Newly Issued Shares

11.1 Dividend Policy

The Company has a policy to pay dividends each year at the rate of not less than 40% of net profit after corporate income tax and legal reserves. However, the dividend payment may change depending on economic conditions, the Company performance and future business projects of the Company

11.2 Right to receive dividends for those who have been allocated new shares

Those who have received the allocation of newly issued ordinary shares issued and offered to the existing shareholders of the Company in proportion to their shareholding (Right Offering) will be entitled to receive dividends from the Company's operations after being registered as a shareholder of the Company and the Company has announced the dividend payment, in accordance with the relevant laws and regulations.

12. Other Details Necessary for Making a Decision to Invest in the Company's Shares

Dilution Effect

(1) Control Dilution

The issuance and allocation of newly issued ordinary shares to existing shareholders in proportion to their shareholdings

After the issuance and allocation of the newly issued ordinary shares offered to existing shareholders of the Company in proportion to their shareholding, in the event that all existing shareholders exercise their rights to subscribe for newly issued shares in full amount will not affect the voting rights of the Company's shareholders (Control Dilution). In the event that all existing shareholders do not exercise their right to purchase newly issued shares, the Company will reduce the registered capital of the Company by cancelling the remaining newly issued ordinary shares from the offering, the number of paid-up shares will not change and such result does not affect the voting rights of the Company's shareholders (Control Dilution).

But, in the event that the shareholders choose not to exercise their rights to subscribe for the newly issued ordinary shares and other shareholders exercise their rights to subscribe for newly issued ordinary shares according to their existing rights and/or to subscribe for newly issued ordinary shares in excess of the right (Oversubscription) until the subscription for all newly issued ordinary shares, it will affect the voting rights of the Company's shareholders (Control Dilution), whereby the existing shareholders will have the voting rights of the Company's shareholders decreased by approximately 50%, which can be calculated as follows:

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Control Dilution = 1 - [Qa/(Qa+Qr)]
= 1 - [280,962,733 / (280,962,733 + 280,962,733)]
= 1 - 0.5
```

= 50%

Qa = The amount of all paid-up existing ordinary shares.

Qr = The amount of newly issued ordinary shares increased from the right offering.

(2) Price Dilution

The issuance and allocation of newly issued ordinary shares to existing shareholders in proportion to their shareholdings

After the issuance and allocation of newly issued ordinary shares offered to existing shareholders in proportion to their shareholding, the effect of the Company's share price will be up to the amount of rights exercised to purchase the newly issued shares of each existing shareholder. If all existing shareholders does not exercise their rights, there will be no price dilution. However, in the case that the shareholders choose not to exercise their rights to subscribe for the ordinary shares as per their rights and other shareholders exercise such rights and/or oversubscribes until there is a full subscription of all newly issued ordinary shares, the price dilution will be as follows:

Price Dilution =
$$(Pa-Pn)/Pa$$

= $(0.84 - 0.77) / 0.84 = 8.19\%$

Pa = Weighted average price of ordinary shares 15 business days prior to the date of the Board of Directors' meeting (from 20 October 2023 to 10 November 2023) at the price of 0.84 Baht per share.

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Pn = [(Qa*Pa)+(Qr*Pr)]/(Qr+Qa)
= [(280,962,733 * 0.84) + (280,962,733 * 0.70)] / (280,962,733 + 280,962,733)
= 0.77 Baht per share
```

Pr = The offering price for the offering of newly issued ordinary shares in proportion to their holdings (Right offering) at the price of 0.70 Baht per share.

Qa = The amount of all paid-up existing ordinary shares is 280,962,733 shares.

Qr = The amount of newly issued ordinary shares increased from the offering of newly issued ordinary shares to the existing shareholders in proportion to their shareholding (Right Offering), is 280,962,733 shares.

(3) Earnings Per Share Dilution or EPS. Dilution

The Company is unable to calculate the effect on profit sharing (Earnings Per Share Dilution) due to the Company's operating deficit in 2022.

Section 2

Preliminary Details of CMO Public Company Limited

1. Name and Address of the Listed Company

Company CMO Public Company Limited ("Company")

Company No. 0107546000458

Address No. 4/18-19 Soi Nuanchan 56, Nuanchan, Buengkum Bangkok 10230

Telephone 0-2088-3888

Website http://www.cmo-group.com

consulting service, Event Management for Corporate & Marketing Event, Exhibition, Museum, Meeting Incentive Convention (MICE), Concert and Festival, together with Equipment installation service; Visual, Lighting, Audio and also Digital Content & Multimedia Creator under the concept

EXPERIENCE-TECH-CREATOR

2. Information on the Nature of Business Operations and the Company

CMO Public Company Limited ("Company") is a juristic person incorporated in Thailand and was established on 29 December 2003, and was listed on the Market for Alternative Investment with CMO as its stock index.

Revenue Structure

Business Group Segment (Unit :	2020		2021		2022		30 September 2023	
Million Baht)	Income	%	Income	%	Income	%	Income	%
1.Organizer	504.32	62.78	383.25	70.93	871.71	69.57	448.87	51.72
2.Rental Equipment	153.15	19.07	88.16	16.32	226.76	18.10	230.86	26.60
3.Production of Media	29.95	3.73	21.40	3.96	32.50	2.59	13.32	1.54
4.Installation supplies and Electrical	109.06	13.58	46.54	8.61	122.11	9.75	132.38	15.25
5.Theme Park	6.77	0.84	0.98	0.18	-	0	-	0
6.Concert Promoter	-	0	-	0	-	0	42.45	4.89
Income Before adjustments and eliminations	803.25	100	540.33	100	1,253.08	100	867.88	100
Adjustments and eliminations	85.30		56.34		64.37		66.14	
Total Income after eliminated	717.95		483.99		1,188.70		801.74	

2.1. Product and Service Information

2.1.1 Characteristic of Products or Services

The business of the CMO Group can be divided into 5 business as follows:

- 1. Creative Event Agency
- 2. Equipment Service
- 3. Visual Creator & Production House
- 4. Entertainment Agency
- Utility Service

1. Creative Event Agency

The Company is a leader in Event Management Business integrated with marketing communication for creative experiences (Turnkey Event Management), which covers all types of events from events such as Corporate & Marketing Event, Meetings Incentive Convention & Exhibition: MICE to Entertainment & Lifestyle services. The Company focuses on creativity mixed with innovation & technology, with 3 companies within the group which work as Creative Event businesses, namely: CMO Public Company Limited, Muse Corporation Company Limited, Momentum S Company Limited.

Furthermore, the event management business can be separated into 7 categories, as follows:

Corporate & Marketing Event

The Company focuses on creative and marketing promotion management to create experiences (Experiential Marketing), such as, making product launch events, doing online marketing, using various social media, organizing seminar and important festival, etc. All of these are marketing strategies that create experience for the consumers to deepen their relation to the product. As a result, the brand experience is established in the customer mind in the forms of inclusion with that particular product or brand. Moreover, it will make consumers understand the brand value in a much clearer sense.

National & Public Event

The National and Public event is an event management to promote sales in a specific format for each product type that requires a large group of participants. Most of them will be large-scale events with various forms of events combined together usually in the span of many days. This type of event can be either a special event during a specific period, festival, or events organized on an annual basis.

Meetings Incentive Convention & Exhibition: MICE

The Meeting Incentive Convention & Exhibition industry is considered one of event service that is constantly expanding. However, the Company, with an experienced team in such field, is ready to help and take care in every aspect for the customers. We will provide a complete service starting from listening to ideas and then developing them to present appropriate event arrangements to customers. Most of the seminars organized will be,

welcoming banquet, procurement of various types of exhibitions, farewell party for attendees, including publicizing such events.

Corporate & Private Lifestyle Service

Providing the Private Lifestyle Event services such as birthday parties, weddings, or private parties. The company service since giving advice, suggesting ideas, proposing interesting ideas or concepts, designing and providing equipment and organizing events to come out modern and unique. The highlight of the Private Lifestyle Event of the companies is bringing interesting fashion styles in everywhere to blend with each person's uniqueness and current times.

Creative & Entertainment Production Agency

Creative & Entertainment Production Agency is to operate in full service of the Music Entertainment business, including, organizing concert parties and all types of showbiz. The Company emphasizes on different creative concepts via creating tailor-made events with identity for each customer that serves customers as a one-stop-service.

Digital & Hybrid Event

Since 2020 the Coronavirus (COVID-19) pandemic global impact on the people, the Company's marketing strategy has changed to focus more on digital platforms by opening of 3 integrated live streaming studios of variety scales, fully with visual, lighting, sound and live streaming system to support online events. Moreover, the inclusion of digital technology is utilized in event organizing, such as, Augmented Reality (AR), Computer Graphic (CG), interactive media, online registration, lucky draw system, product purchase system, and Virtual Museum Exhibition. The Company can organize online events of various types, whether it be product launches, international academic conferences, seminars, Fan Meetings, and many other types of events.

Museum & Exhibition

Exhibition fair both permanent and temporary are the marketing communication tools by convey difference purpose depends on event's objective. Whether for education or commercial proposes, the Company has a professional team who are expert every step of the operating process as concept, theme, interior, exterior, building or maintenance. Furthermore, there is a complete range of services of unique techniques and equipment which meet museum and exhibition to be modern and digital and attract the new generation.

2. Equipment Service

Event equipment rental service is operated under PM Center Company Limited ("PM"). PM provides services on visuals, lighting, sound, and various special technique systems which includes the design in the case of aesthetics and engineering, along with installation and rental services to meet the needs of shows, concerts, and all types of events, with international standards.

Currently, PM services are separated into 5 categories as follows:

- Image or Visual System
- Lighting System

- Audio System
- Special Effect
- Rooftop & Structure System

3. Visual Creator & Production House

Visual Creator & Production House is related to virtual creation, designing, controlling, and production of VIDEO & Cinema Production, TVC, Multimedia, Interactive, CG, Virtual & Digital Content, Animation, and New Media that operate under Nerve Creative Company Limited ("Nerve"), which provides services on creating 4 types of media, as follows:

- Video & Cinema Production: one-stop service of video production from creative & script development, shooting production, computer graphic development, sound recording and mixing and video editing.
- Virtual Experience: using media production techniques through technology such as Live Streaming, Virtual Reality (VR), and Augmented Reality (AR).
- Multimedia: a presentation made by multi-media including, Multiscreen Video, Video Mapping, and 3D Video, to be used in events, exhibitions, or various museums.
- Interactive Media: This kind of media is used as the "color" of events to make it more interesting, as participants can interact with the media, which Nerve possesses various types of, such as, Interactive Shadow, Multi-touch Table, Photo Booth, etc.

4. Entertainment Agency

Entertainment Agency operates under "CM Live" which is a concert and fan meeting organizer, including creative showbiz of the current trends.

5. Utility Service

Utilities Service is operated under Exposition Technology Company Limited ("Expo Tech") which is a subsidiary that the Company is a shareholder holding 40% of the paid registered capital. Expo Tech is a provider of utility service systems such as electrical connecting system, water piping system, air duct system and signal wiring system that are essential to event organizing. Furthermore, Expo Tech is the official operator of utility service for the Challenger Hall of Muang Thong Thani.

2.1.2 Industry Conditions and Competition

The past year has been the year of recovery from the impact of the Coronavirus Disease 19 (COVID-19) situation. As a result, it increases the number of events, whether it be marketing events, international conferences or entertainment event such as concerts.

However, CMO as the leader in Event Management industry that the Company has never stop for developing the business to match the New Normal lifestyle in alignment with the changes in customer behavior. Moreover, CMO aim to do more Event business which is creating unimagined experience by brings new technology to integrate with Event business. The company will use the new definition of "EXPERIENCE -TECH CREATOR".

2.1.3 Production, Marketing & Distribution

Procedures for providing event management services can be divided as follows:

- 1. The procedure on providing event management services begins when being contacted by customers who are the owners of products and services. The customers will inform the Company the purpose of organizing the events: if it is promotional marketing activities, seminars for sales representatives either for their products or their services or the promotion of various aspects of their images. The Company will send working team to get customers' needs and objectives of the events including budget for the event organization according to the time, date and venue of appointment made by customers.
- 2. After that the Company will make an analysis for complete understanding of the customers' needs and objectives of the events. Then, a meeting of working teams consisting of strategic planning, creative and production, is held to brainstorm and set format, guideline and how to present the proposal including the initial cost estimate. The work at this stage is to ensure that the concept and format of events recorrect according to the needs of customers and within the financial limit as set by customers.
- 3. Preparation for readiness to organize events equipment and media for presentation, production control and public relation of the events.
 - Readiness preparation for equipment and media for presentation: Production Team will
 take action in preparing equipment required such as communication tools used among
 working teams, electric, light, color and sound systems, special effects, presentation media,
 costumes for actors/actresses and master of the ceremony including stage props that are
 suitable for concepts and formats of the events.
 - Production control and PR event: at this stage, the Company proceeds with production as
 well as checking and control quality of the events at all stages of production in order to
 ensure that the work produced have quality and is in accordance with the customers'
 objectives. During the production period, the Company will coordinate with the companies
 that are owners of the events and concerned agencies to make PR of the event to be known
 by target groups.
 - Designing of management and control of events: designing of management and control of events including the selection and training of staff for event organization. The recruitment, selection and training are jointly conducted by the Company and customers for supporting staff such as receptionists, waiters/waitresses, ticket inspectors including master of the ceremony and actors/actresses. The preparation and management of event venues starts from requesting of approval from concerned agencies for authorization as well as knowing the limitations of the site. The placement of equipment, tools at proper spots for application, making attractive stage and backdrop decoration, and allocating adequate space for attendants including space for traffic that provide access for attendants from one spot to the others conveniently and quickly including security measures simultaneously.
 - Proceed with event organization according to the set time, date and venue.

3. Assets Used in Business Operations

3.1. Fixed Assets

The Company and its subsidiary operate in the business of Creative design, Advertising marketing management and Production consulting service, Event Management for Corporate & Marketing

Event, Exhibition, Museum, Meeting Incentive Convention (MICE), Concert and Festival, together with Equipment installation service; Visual, Lighting, Audio and also Digital Content & Multimedia Creator, in which the fixed assets used in such operations and the Company has ownership over such fixed assets are as follows:

3.1.1 Main fixed assets used in business operations as of 30 September 2023

Assets	2023		
(Unit : Million Baht)	Amount	percentage	
Current assets	240.21	24.13%	
Property, plant and equipment	566.7	56.92%	
Right-of-use assets	24.22	2.43%	
Other non-current financial assets	11.63	1.17%	
Other non-current assets	224.48	22.55%	
Total non-current assets	755.33	75.87%	
Total assets	995.54	100.00%	

3.2. Policy of Investment in Subsidiaries and Associates

The Company has a policy to invest in businesses to increase its competitiveness, with details as follows:

- Investment in other companies, which includes, joint venture to establish a new company or the purchase of shares in other companies. The company has a policy to invest in joint venture partners who have the policy of conducting business with transparency and good governance.
- 2. Businesses that the Company will invest in are businesses that supports and benefits the Company's business operations in order to create stability for the Company.
- 3. Businesses that the Company will invest in must pass an analysis of the fundamental factors of the business that will be invested in, business trends, including evaluating the rate of return and future risks.
- 4. Such investments must not cause liquidity problems to the Company and its subsidiaries.
- 5. Investments must be approved by the Board of Directors or the Company's shareholders' meeting according to the Company's regulations and related laws. It will be in line with the Notification of Capital Market Supervisory Board Re: Rules on Entering into Material Transactions Deemed as Acquisition or Disposal of Assets and Notification of the Board of Governors of the Stock Exchange of Thailand Re: Disclosure of Information and Other Acts of Listed Companies Concerning the Acquisition and Disposition of Assets, B.E. 2547.

3.3. Details about the Property Valuation List

In 2020, the Group engaged an independent appraiser to evaluate the land valuation. As a result, the surplus from land appraisal increased by a net amount of 122.40 million baht. The appraisal above is performed using the comparing market value method (Market Approach), which is recorded in the "Surplus from land appraisal" account and shown in the Statement of other comprehensive income.				
Appraisal Date	28/12/2020			
Name of Appraiser	GLOBAL ASSER VALUER CO., LTD.			
Objective of Appraisal	Public Objective			
Appraisal Method	Market Approach			
Type of Assets	Land with buildings type Office buildings, warehouses, and guardhouses, totaling 7 buildings			
Customer's name	CMO Public Company Limited			
Type of Assets	Land with buildings type Office buildings, warehouses, and guardhouses, totaling 7 buildings			
Location of Assets	4/18-19, 4/22 and 4/27 Soi Nuanchan 56, Nuanchan Road, Nuanchan Sub- District, Buengkum District, Bangkok			
Land's information	Land title deed no. 14705, 41035, 208599 and 214426, Land no. 348, 11, 5341 and 5185 total area of the land 12-2-75.0 Rai (5,075.0 Square Wah)			
Land's owner	PM Center Company Limited			
Building's owner	1 st building: CMO Public Company Limited 2 nd building: The Eyes Company Limited 3 rd building: PM Center Company Limited 4 th – 7 th building: Unable to verify			
Encumbrances	Mortgaged with Bangkok Bank Public Company Limited (4 Deeds)			
Other Encumbrances	No other encumbrances			
Valuation's objectives	For public			
Valuation's criteria	To determine the market value			
Valuation's method	Cost Approach			
Date of inspection/ valuation	Date of Inspection: 21 December 2020 / Date of Valuation: 21 December 2020			
Market's value of Assets	608,170,000 Baht (Six Hundred and Eight Million, One Hundred and Seventy Thousand Thai Baht Only)			

4. List of Top 10 Directors, Executives, and Major Shareholders

4.1. Board of Directors and Executives

List of Board of Directors as of 22 December 2023 consists of 7 persons as follows:

No.	List of Directors	Position
1.	Gen. Porpol Maneerin	Chairman of the Board and Independent Director
2.	Mr. Kitisak Jampathipphong	Chairman of the Board of Management, Director, and Chief Executive Officer
3.	Mr. Kitti Phuathavornskul	Vice Chairman of the Board of Directors, Nomination and Remuneration Committee, Executive Director, and Chief Operation Officer
4.	Miss Nantiya Sowapast	Director and Chief Financial Officer

No.	List of Directors	Position
5.	Mr. Sujarit Isarankura	Chairman of the Audit Committee, Chairman of the Risk Management Committee, and Independent Director
6.	Mr. Sakda Katkaew	Independent Director, Audit Committee, Nomination and Remuneration Committee, and Risk Management Committee
7.	Miss Veena Upadhya	Independent Director, Audit Committee, and Chairman of the Nomination and Remuneration Committee

Source: Company

4.2. Executives

As of 22 December 2023, consists of 10 persons as follows:

No.	List of Executives	Position
1.	Mr. Kitisak Jampathipphong	Chief Executive Officer
2.	Mr. Kitti Phuathavornskul	Chief Operation Officer
3.	Miss Nantiya Sowapast	Chief Financial Officer
4.	Mr. Mongkol Silthumpitug	Chief of Business Development
5.	Mr. Pichet Turongkinanon	Chief of Project Management
6.	Miss Thanaporn Phetluan	Managing Director
7.	Miss Jutiporn Mingkwanrungrueng	Managing Director
8.	Mr. Pakorn Traisununt	Managing Director
9.	Miss Chanasa Dermsombull	Managing Director
10.	Miss Warapa Saipow	Managing Director

Source: Company

Remarks: No. 1-10 are executives of the Company according to the definition of executives in the announcement of the Securities and Exchange Commission No. KorJor. 17/2551 regarding the determination of definitions in announcements regarding the issuance and offering of securities, including additional amendments.

4.3. Top 10 Major Shareholders

List of Major Shareholders as of 28 November 2023 as follows:

	Name	Shareholdings	Percentage
1.	Mr. Kitisak Jampathipphong	64,031,809	22.79
2.	Miss Fasai Phuathavornskul	25,272,800	9.00
3.	Mr. Kitti Phuathavornskul	12,236,176	4.36
4.	Thai NVDR Company Limited	10,884,183	3.87
5.	Mr. Thanapat Nisitsukcharoen	10,250,000	3.65
6.	Mr. Sura Khanittaweekul	8,261,000	2.94
7.	Miss Nisha Chaisilwattana	8,000,000	2.85
8.	Mr. Vrit Yongsakul	6,376,800	2.27
9.	Mr. Sermkhun Kunawong	6,183,799	2.20
10.	Mr. Thakul Vechpanich	4,519,700	1.61
	Total shares of Major Shareholders	156,016,267	55.54
	Other shareholders	124,946,466	44.46
	Total	280,962,733	100.00

Source: Company

5. History of Capital Increase and Decrease and Dividend Payment in the past 3 years

5.1. History of Capital Increase and Decrease

Registration Date of the Change in Registered Capital with the Department of Business Development	Type of Offering	Existing Registered Capital	New Registered Capital	Registered Capital after the Capital Increase	Existing Paid- up Capital after the Capital Increase
1 March 2022	Specific Persons according to the Shareholders' Meeting Resolution	255,462,733	75,435,844	330,898,577	255,462,733
6 June 2022	Private Placement according to the Shareholders' Meeting Resolution	330,898,577	25,500,000	356,398,577	280,962,733
3 July 2023	Private Placement according to the Shareholders' Meeting Resolution	356,398,577	78,000,000	434,398,577	280,962,733

5.2. History of Dividend Payment

-None-

6. Details of Affiliated Companies, Subsidiaries, and Associated Companies

	Group and Company Name	Business Characteristics and Operations	Paid-up Capital (million Baht)	Sharehol dings	Other Relations (if any)
1.	PM Center Company Limited	Media Equipment Rental, Images, Sound, and Effects Installation Services	197.10	83.71	-
2.	Nerve Creative Company Limited	Multi-vision slides, video, multimedia, computer graphics creation services	15	99.95	-

	Group and Company Name	Business Characteristics and Operations	Paid-up Capital (million Baht)	Sharehol dings	Other Relations (if any)
3.	Exposition Technology Company Limited	Installation of materials and electrical equipment	2	40	-
4.	Momentum S Company Limited	Organizing services in the form of private parties, weddings, birthday parties, and other forms of catering.	2	99.99	-
5.	Muse Corporation Company Limited	Organize concerts, light and sound events, all types of multimedia.	7.5	84.99	-
6.	CM Live Company Limited	Organizing concerts, festivals, stage plays, facilitating artists.	40	100	-
7.	CM Lab Company Limited	Plan and organize advertising events, marketing activities, conferences and seminars, producing media, and framework for event organizing of all types.	2	80.99	-

Section 3 Financial Information of CMO Public Company Limited

1. Statement of financial position

(Unit: Baht)

	Consolidated Financial Statements				
	30 September 2023	2022	2021	2020	
Assets					
Current assets					
Cash and cash equivalents	49,673,019	58,198,977	28,069,010	68,573,920	
Trade and other receivables	83,117,709	212,606,190	88,764,247	261,572,968	
Unbilled receivables	40,201,715	84,005,463	58,538,500	0	
Dividend receivables	-	-	-	-	
Short-term loans to related businesses	39,190,619	-	-		
Inventories	-	60,924,037	19,338,050		
Other current assets	28,028,687	37,236,367	15,999,156	18,037,416	
Total current assets	240,211,749	452,971,034	210,708,963	348,184,304	
Non-current assets					
Restricted bank deposits	11,629,454	11,755,851	18,753,918	19,593,265	
Net pending receivables	-		-	2,965,884	
Investments in subsidiaries	-	-	-	-	
Investment properties	12,145,000	12,145,000	13,179,222	12,138,222	
Property, plant and equipment	566,706,470	579,349,098	603,532,782	636,403,777	
Right-of-use assets	24,222,141	28,638,178	40,344,201	72,341,382	
Intangible assets	458,846	929,613	1,560,486	1,913,346	
Goodwill	4,635,859	4,635,859	4,635,859	4,635,859	
Deferred tax assets	34,190,360	34,030,081	33,541,029	28,663,174	
Withholding tax deducted at source	94,450,358	85,742,735	78,324,485	88,615,957	
Other non-current assets	6,894,199	6,594,661	2,576,773	7,022,534	
Total non-current assets	755,332,687	763,821,076	796,448,755	874,293,401	
Total assets	995,544,436	1,216,792,110	1,007,157,718	1,222,477,704	
Liabilities and shareholders' equity					
Current liabilities					
Bank overdraft and short-term loans from banks	204,891,945	222,911,510	258,089,479	293,106,158.91	
Trade and other payables	97,433,491	186,550,187	105,317,082	193,812,099.94	

	Consolidated Financial Statements			
	30 September 2023	2022	2021	2020
Current portion of long-term loans from banks	38,019,235	32,556,598	41,856,759	25,793,586.14
Current portion of lease liabilities	11,521,729	23,046,221	18,078,036	
Short-term debenture	100,000,000	-		
Short-term loan from related parties	22,447,591	-	-	36,821,302.33
Dividend payables	5,652,981	9,948,517	10,874,603	13,954,270.07
Other current liabilities	34,556,317	47,006,134	21,416,237	
Total current liabilities	514,523,289	522,019,167	455,632,196	563,487,417.39
Non-current liabilities				
Retention payables	1,308,411	1,308,411	1,308,411	0.00
Long-term loans from banks - net of current portion	33,910,057	52,162,576	60,485,988	46,365,755.44
Lease liabilities - net of current portion	12,332,399	15,086,609	32,968,975	36,805,692.13
Convertible debentures	44,330,596	43,768,096	-	
Deferred tax liabilities	29,392,884	29,392,883	30,102,957	35,996,949.78
Provision for long-term employee benefits	32,455,413	30,869,889	29,627,385	27,908,283.91
Total non-current liabilities	153,729,760	172,588,464	154,493,716	147,076,681
Total liabilities	668,253,049	694,607,631	610,125,912	710,564,099
Shareholders' equity				
Share capital				
Registered				
Ordinary shares of 1 Baht each				
(Ordinary shares of 1 Baht each)	434,398,577	356,398,577	255,462,733	255,462,733.00
Issued and paid-up				
Ordinary shares of 1 Baht each				
(Ordinary shares of 1 Baht each)	280,962,733	280,962,733	255,462,733	255,462,733
Premium on ordinary shares	253,169,476	221,069,476	93,569,476	93,569,476
Discounts on acquisition in investments in subsidiaries	4,907,143	4,907,143	4,907,143	4,907,143
Deficit from change in proportion of shareholding in the subsidiaries	(64,957,864)	(341,288)	(158,563)	(158,563)
Equity from convertible debentures	6,794,404	6,794,404	-	

	Consolidated Financial Statements				
	30 September 2023	2022	2021	2020	
Retained earnings (deficits)					
Appropriated - statutory reserve	16,635,094	16,635,094	16,635,094	16,635,094	
Unappropriated	(461,739,106)	(261,245,617)	(226,594,977)	(108,568,610)	
Other components of shareholders' equity	235,778,780	235,778,780	235,778,780	235,778,780	
Equity attributable to owners of the Company	271,550,660	504,560,725	379,599,686	497,626,053	
Non-controlling interests of the subsidiaries	55,740,727	17,623,754	17,432,120	14,287,553	
Total shareholders' equity	327,291,387	522,184,479	397,031,806	511,913,606	
Total liabilities and shareholders' equity	995,544,436	1,216,792,110	1,007,157,718	1,222,477,704	

2. Income statement

(Unit: Baht)

	Consolidated Financial Statements				
	30 September 2023	2022	2021	2020	
Revenues from service	801,743,223	1,188,702,225	483,988,676	717,954,200	
Cost of service	-725,071,385	-970,910,547	-459,724,995	-694,754,032	
Gross profit	76,671,838	217,791,678	24,263,681	23,200,168	
Other income	3,323,233	6,248,806	11,413,187	9,293,154	
Dividend income	0	0	0	0	
Profit before expenses	79,995,071	224,040,484	35,676,868	32,493,322	
Distribution expenses	-12,782,895	-19,932,385	-6,020,104	-9,855,714	
Administrative expenses	-234,461,400	-208,027,354	-130,434,079	-181,779,319	
Loss on allowance impairment of assets	0	0	-3,896,003	-10,910,457	
Provision for litigation cases	-7,426,769	0	0	0	
Total expenses	-254,671,064	-227,959,739	-140,350,186	-202,545,491	
Profit (Loss) from operating activities	-174,675,993	-3,919,255	-104,673,318	-170,052,168	
Finance cost	-19,842,869	-20,107,724	-21,183,074	-20,973,504	
Profit (Loss) before income tax revenue (expense)	-187,092,093	-24,026,979	-125,856,393	-170,807,678	
Income tax revenue (expense)	-4,664,415	-2,566,554	8,487,696	37,653,731	
Profit (Loss) for the period	-191,756,508	-26,593,533	-117,368,697	-133,153,947	

Actuarial gain - net tax Total comprehensive income	-191,756,508	-3,068,401 -29,661,934	2,486,897	8,378,260 -2,378,600
Other comprehensive income: Profit on land revaluation - net tax	0	0	0	122,397,087

3. Statement of Cash Flow

(Unit: Baht)

	Consolidated Financial Statements				
	30 September 2023	2022	2021	2020	
Cash flows from operating activities					
Loss before tax	-187,092,093.56	-24,026,979.00	-117,368,696.89	-133,153,947.11	
Adjustments to reconcile loss before tax to net cash provided by (paid from)					
Operating activities					
Income tax revenue			-8,487,695.68	-37,653,731.33	
Depreciation and amortization	36,632,352.68	57,186,641.00	69,783,815.36	96,686,023.16	
Allowance for expected credit losses (reversal)	-335,944.09	583,718.00	3,896,002.59	10,454,992.34	
Bad debts	85,648.15	0.00	1,121,193.17		
Impairment loss on short-term loans to subsidiaries		0.00			
Impairment loss on investment in subsidiary					
Impairment loss on investment properties		1,034,222.00			
Impairment loss of assets (reversal)	7,471.18	-1,020,392.00	280,923.33		
Loss (profit) on disposal of equipment and vehicles		0.00	677,453.71	1,489,829.79	
Supplies - lighting and other supplies transferred to expenses			225,280.31	840,931.94	
Profit (Loss) on disposal of fixed assets	-117,599.06				
Loss on written-off fixed assets	530,878.10	94,232.00			
Long-term employee benefits expenses	2,775,524.00	207,175.00	5,268,271.01	5,528,869.23	

	Consolidated Financial Statements				
	30 September 2023	2022	2021	2020	
Provision for litigation cases	7,426,769.03	5,727,124.00		17,700,000.00	
Dividend income from subsidiaries					
Interest income	-209,996.73	-241,858.00			
Gain (loss) on disposal of investment in subsidiary				-20,217,994.10	
Gain on cancellation of lease agreement	-9,766.46	-21,857.00			
Gain on surplus on land revaluation			-1,041,000.00	0.00	
Write-off withholding tax deducted at source	6,133,929.15	79,392.00	975,674.09	1,887,320.54	
Finance cost	19,842,868.58	20,107,724.00	21,183,074.27	20,973,504.08	
Profit (loss) from operating activities before	-114,329,959.03	59,709,142.00	-23,184,381.25	-35,464,201.46	
Cash flows from investing activities					
Cash received from short-term loans to related parties					
Cash paid for short-term loans to related parties					
Decrease (increase) in restricted bank deposits	126,397.00	6,998,067.00	839,347.00	-7,140,757.02	
Cash received from financial lease receivables					
Cash received from long-term loans to related parties				19,493,171.70	
Proceeds from disposal of equipment and vehicles					
Cash paid for purchasing fixed assets	-12,312,551.61	-14,887,512.00	-4,956,065.96	-11,092,727.46	
Cash payment for purchase of intangible assets				-186,915.89	
Cash received from disposal of fixed assets	156,385.90	2,764,628.00	89,904.28	3,152,322.19	
Cash paid for purchasing right- of-use assets	-2,006,529.60				
Dividend income from subsidiaries					

	Consolidated Financial Statements				
	30 September 2023	2022	2021	2020	
Consideration paid of the subsidiary acquired from non-controlling interest				-2,100,000.00	
Cash paid for investment in subsidiary	-64,999,999.25				
Cash received from disposal of investment in subsidiary				349,854.18	
Interest received	209,996.73	241,858.00			
Net cash flows used in investing activities	-78,826,300.83	-4,882,959.00	-4,026,814.68	2,474,947.70	
Cash flows from financing activities					
Increase (decrease) in bank overdraft and short-term loans from banks	-18,019,565.00	-35,177,969.00	-35,016,679.61	45,436,378.04	
Cash received from long-term loans from banks	67,801.50	43,526,242.00	32,600,000.00	37,500,000.00	
Cash paid for long-term loans from banks	-28,429,327.50	-61,149,815.00	-13,444,311.18	-10,626,639.79	
Cash received from short-term loans from related party				1,700,000.00	
Cash paid for short-term loans from related parties				-1,700,000.00	
Cash received from short-term loans from related person					
Cash paid for short-term loans from related person					
Cash received from changes in proportion of shareholding in subsidiary		380,100.00		1,350,100.00	
Dividend paid	-6,632,120.00	-6,285,983.00	-3,331,036.88	-20,999,610.01	
Cash paid for lease liabilities	-21,665,277.24	-21,883,197.00	-11,552,267.68	-25,047,142.08	
Cash received from convertible debentures	0.00	50,000,000.00			
Cash received from short-term debenture	100,000,000.00				
Cash received from capital increase	64,200,000.00	153,000,000.00			
Interest paid	-14,881,738.29	-19,545,224.00			

	Consolidated Financial Statements					
	30 September 2023	2022	2021	2020		
Net cash flows from financing activities	74,639,773.47	102,864,154.00	-30,744,295.35	27,613,086.16		
Net increase (decrease) in cash and cash equivalents	-8,525,958.00	30,129,967.00	-40,504,909.77	10,121,964.73		
Cash and cash equivalents decrease from disposal of investment in subsidiary				-150,145.82		
Cash and cash equivalents at beginning of period	58,198,977.00	28,069,010.00	68,573,919.84	58,602,100.93		
Cash and cash equivalents at the end of period	49,673,019.00	58,198,977.00	28,069,010.07	68,573,919.84		

4. Significant Financial Ratios

Financial Ratio	Unit	30 September 2023	2022	2021	2020
Liquidity ratio:					
Liquidity ratio	times	0.47	0.87	0.46	0.62
Accounts Receivable Turnover	times	3.82	7.89	2.28	2.56
Average Collection Period (AR Date)	days	95.59	46.27	160.21	142.78
Accounts Payable Turnover	times	5.11	6.65	2.87	3.67
Average Payment Period (AP Date)	days	71.48	54.86	127.35	99.45
Profitability ratio:					
Gross Profit Margin	(%)	9.56%	18.32%	5.01%	3.23%
Operating Profit Margin	(%)	-21.79%	-0.33%	21.63%	-20.87%
Net Profit Margin	(%)	-23.92%	-2.24%	24.25%	18.55%
Return on Equity	(%)	-58.59%	-5.09%	29.56%	-26.01%
Efficiency ratio:					
Return on Assets	(%)	-19.26%	-0.35%	-9.39%	-12.50%
Total Assets Turnover	times	0.81	1.07	0.43	0.60
Financial ratio:					
Debt to Equity	times	2.04	1.33	1.54	1.39
Interest Coverage ratio	times	(8.80)	-0.19	-4.94	-7.14
Earnings (loss) per share	Baht	-	-0.12	-0.47	-0.51

เลขที่ใบจอง	/ Subscription	No
001 0 71 0 0 0 0 1 7	Jubscription	1 10

ใบจองซื้อหุ้นสามัญเพิ่มทุนให้แก่ผู้ถือหุ้นเดิม บริษัท ซีเอ็มโอ จำกัด (มหาชน) ("บริษัทฯ")

Subscription Form for Newly Issued Ordinary Shares of CMO Public Company Limited ("Company")

การเสนอขายหุ้นสามัญเพิ่มทุน จำนวนไม่เกิน 280,962,733 หุ้น มูลค่าที่ตราไว้หุ้นละ 1.00 บาท ในราคาเสนอขายหุ้นละ 0.70 บาท เสนอขายต่อผู้ถือหุ้นเดิม ในอัตราส่วน 1 หุ้นสามัญเดิม ต่อ 1 หุ้นสามัญเพิ่มทุน

		·	•
Offering of Newly	y Issued Ordinary Shares (the "Shares") in	n the amount of not exceeding 280,962,733	3 shares with a par value of Baht 1.00 per share at
the offeri	ing price of Baht 0.70 per share to existin	g shareholders at a ratio of 1 existing ordina	ary share for 1 newly issued ordinary share
วันที่จองซื้อ	□ 15 มกราคม 2567 (15 January 2024)	□ 16 มกราคม 2567 (16 January 2024)	□ 17 มกราคม 2567 (17 January 2024)
Subscription Date	□ 18 มกราคม 2567 (18 January 2024)	☐ 19 มกราคม 2567 (19 January 2024)	

ข้อมูลผู้จองซื้อหุ้น โปรดกรอกจ	ข้อความในช่องด้านล่างให้ครบถ้วน ชัดเจน ตัวบรรจง	
	please fill in the completed information)	
ข้าพเจ้า (นาย, นาง, นางสาว, นิติบุคคล)	เลขทะเบียนผู้ถือหุ้นเลขที่	
I/We (Mr., Mrs., Miss, Corporate)	Shareholder Register No.	
🗆 บุคคลธรรมดาสัญชาติไทย เลขประจำตัวประชาชน		
Natural Person of Thai Nationality ID Card No.		
🗆 บุคคลธรรมดาที่ไม่ใช่สัญชาติไทย (สัญชาติ) เล	าขที่ใบต่างด้าว/หนังสือเดินทาง	
Natural Person of Foreign Nationality (Nationality) Foreign Card/ Passport No.	
🗆 นิติบุคคลสัญชาติไทย เลขทะเบียนนิติบุคคล		
Juristic Person of Thai Nationality Company Registra	ation No.	
🗆 นิติบุคคลสัญชาติต่างด้าว เลขทะเบียนนิติบุคคล		
Juristic Person of Foreign Nationality Company Re	egistration No.	
ที่อยู่ให้เป็นไปตามที่ปรากฏในฐานข้อมูลผู้ถือหุ้นของบริษัทฯ ณ วั	ันที่ 28 พฤศจิกายน 2566 ซึ่งบริษัทฯ ได <i>้</i> รับจากบริษัท ศูนย์รับฝากหลักทรั _้ า	พย์ (ประเทศ
ไทย) จำกัด เบอร์โทรศัพท์มือถือ	E-mail	
Having the address as appeared in the database of the Co	empany's share register book as of 28 November 2023 which the Co	ompany has
received from Thailand Securities Depository Company Lin	nited Mobile NoE-mail	
	อหุ้น ณ วันกำหนดรายชื่อผู้ถือหุ้น (Record Date) ในวันที่ 28 พฤศจิกายน 2566	
จำนวนหุ้นที่มี	หุ้น และมีสิทธิได้รับจัดสรรหุ้นสามัญเพิ่มทุนในอัตราการจองซื้อ 1 หุ้น	สามัญเดิม ต่อ
1 หุ้นสามัญเพิ่มทุน จำนวน	ทุ้น	
According to the Company's Share Register Book as of the	Record Date (28 November 2023), I/We owns	hares, and
have the entitlement to subscribe at a ratio of 1 existing or	dinary shares for 1 newly issued ordinary share for	shares

ประเภทการจองซื้อ	จำนวนหุ้นที่จองซื้อ (หุ้น)	จำนวนเงินที่ต้องชำระ (บาท)
(Subscription Type)	No. of Share Subscribed (share(s))	Amount to be Paid (Baht)
1. จองซื้อตามสิทธิทั้งจำนวน/		
Subscription for full entitlement		
2. จองซื้อเกินกว่าสิทธิที่ได้รับจัดสรร		
(เฉพาะส่วนเพิ่ม)/ Subscription in excess of		
the entitlement (only the excess portion)		
3. จองซื้อต่ำกวาสิทธิที่ได้รับจัดสรร/		
Subscription for less than the entitlement		
รวม (Total)		

<u>ข้าพเจ้าได้ชำระเงินค่าจองซื้อหุ้นสามัญเพิ่มทุน</u> โดยวิธีดังต่อไปนี้ (โ	์ปรดเลือกข้อใดข้อหนึ่ง)
I/We have made a payment for Newly Issued Ordinary Share subsc	ribed by means of (please choose one method)
🗌 เงินโอน / เงินโอนผ [่] านระบบ BAHTNET ธนาคาร	จำกัด (มหาชน) สาขา
Wire Transferring/ Transferring via BAHTNET system of Bank	Branch
🗌 โอนเงินผ [่] านระบบการโอนเงินอัตโนมัติ (ATS) เลขที่	
Transferring via Automatic Transfer System No.	
🔲 ชำระโดยหักเงินจากบัญชีซื้อขายหลักทรัพย์ เลขที่	
Deducting from Trading Account No.	
🗌 แคชเชียร์เช็ค/เช็คธนาคาร 💮 เช็คบุคคล 🗎	ดราฟต์ เลขที่เช็ค/ดราฟต์
Cashier Cheque/Bank's Cheques Personal Cheque	Draft Cheque/Draft No.
ธนาคารจำกัด (มหาชน	ม) สาขา
Bank	Branch
วันที่ลงวันที่ไม [่] เกินวันที่ชำระเงิ	นด้วยเช็ค
Date not later than the payme	
โดยสั่งจ่าย "บริษัทหลักทรัพย์ เอเซีย พลัส จำกัด เพื่อจองซื้อหลัก	เ ทรัพย์ " เลขที่บัญชี 142-310060-9 ประเภทบัญชีกระแสรายวัน
ธนาคารกรุงเทพ จำกัด (มหาชน) สาขาสาทร	
Payable to "Asia Plus Securities Company Limited For Securities Sub	scription" current account no. 142-310060-9, Bangkok Bank, Sathorn
Branch.	, , ,
ข้อมูลการรับหลักทรัพย์ (C	Petails of Allotment)
หากข้าพเจ้าได้รับการจัดสรรหุ้นสามัญดังกล่าวแล้ว ข้าพเจ้าตกลงใ	
If the Share are allotted to me/us, I/We hereby agree with the proc	ceeding as follows (Please choose only one method)
🔲 ให้ฝากหุ้นสามัญตามจำนวนที่ได้รับการจัดสรรนั้นไว้ในชื่อ "บริษั	ท ศูนย์รับฝากหลักทรัพย์ (ประเทศไทย) จำกัด เพื่อผู้ฝาก" และ
ดำเนินการให้บริษัทหลักทรัพย์	
	ะเทศไทย) จำกัด เพื่อเข้าบัญชีซื้อขายหลักทรัพย์ของข้าพเจ้า เลขที่
·	องตรงกับชื่อบัญชีซื้อขายหลักทรัพย์ มิฉะนั้นจะออกเป็นใบหุ้นให้แทน)
v	ecurities Depository Company Limited for Depositors" and have
	(Please specify name and participant no. from
	shares with Thailand Securities Depository Company Limited for
my/our securities trading account no(T	he subscriber's name must correspond to the securities trading
account name, otherwise the share will be delivered by a shar	
🔲 รับเป็นใบหุ้น ในนามผู้จองซื้อ ซึ่งผู้จองซื้ออาจได้รับใบหุ้นภายหล	ลังจากที่หุ้นของบริษัท ฯ ได้รับอนุมัติให้เข้าทำการซื้อขายในตลาด
หลักทรัพย์ฯ แล้ว	
by receiving a share certificate on behalf of the subscriber. The	e subscriber may receive a share certificate after the Company's
shares have been approved to be traded on the SET.	
หากผู้จองซื้อกรอกข้อมูลไม่ครบถ้วน ไม่ชัดเจน หรือไม่ระบุเลือกวิธีส่งมอบ	หุ้น บริษัทฯ ขอสงวนสิทธิออกใบหุ้นในนามผู้จองซื้อ
· · · · · · · · · · · · · · · · · · ·	does not specify the method of delivery of shares. The Company
reserves the right to issue share certificates in the name of the	subscriber.
	·)

บริษัทฯ ดำเนินการคืนเงินคาจองซื้อหุ้นสามัญส่วนที่ไม่ได้รับการจัดสรรหรือได้รับการจัดสรรไม่ครบ โดยไม่มีดอกเบี้ย และไม่มี
ค่าเสียหายใด ๆ โดย
If I/We have not been allotted the Shares or have been allotted lower than subscription amount, I/We agree to have the Company
refund the subscription payment in respect of the unallotted shares or the excess payment in case of partial allotment returned to
me/us without any interests or damages as follows
🔲 โอนเข้าบัญชีธนาคาร ซึ่งชื่อบัญชีเป็นชื่อของ
ข้าพเจ้า (กรุณาแนบสำเนาสมุดบัญชีออมทรัพย์ หรือสำเนา Statement บัญชีกระแสรายวันดังกล่าว พร้อมรับรองสำเนาถูกต้อง)
Transfer to my/our bank account Bank No
the same as my/our name (please attach certified copy of savings account book or Statement of current account)
🔲 จ่ายเป็นเซ็คขีดคร่อมสั่งจ่ายเฉพาะในนามข้าพเจ้าและจัดส่งทางไปรษณีย์ลงทะเบียนตามที่อยู่ที่ปรากฏในสมุดทะเบียนผู้ถือหุ้น ณ
วันกำหนดรายชื่อผู้ถือหุ้น (Record Date) ในวันที่ 28 พฤศจิกายน 2566
Pay by cheque crossed "Account Payee Only" and sent to me/us by registered mail at the name and address appearing on the
Share Register Book as of the Record Date on 28 November 2023.
กรณีผู้จองซื้อมีบัญชีซื้อขายหลักทรัพย์และมีรายละเอียดบัญชีธนาคารที่ให้ไว้กับบริษัทหลักทรัพย์ เอเชีย พลัส จำกัด บริษัทฯ จะคืนเงิน
ค [่] าจองซื้อหุ้นโดยวิธีการโอนเงิน ATS เพื่อเข้าบัญชีธนาคารที่ได้ให <i>้</i> ข้อมูลไว้
In case the subscriber has securities trading account and details of bank account with Asia Plus Securities Company Limited, the
Company will refund the subscription payment to the said bank account by Automatic Transfer System.
ข้าพเจ้ารับรองและตกลงว่าจะจองซื้อหุ้นสามัญเพิ่มทุนตามจำนวนดังกล่าว และจะไม่ยกเลิกการจองซื้อหุ้นเพิ่มทุนนี้ หากข้าพเจ้าไม่ส่ง
ใบจองซื้อหุ้นสามัญเพิ่มทุนที่ได [้] กรอกรายละเอียดครบถ้วนและเอกสารประกอบการจองซื้อที่ถูกต [้] องเรียบร [้] อยพร [้] อม หลักฐานการชำระ
ค่าจองซื้อ หรือหากแคชเชียร์เช็ค/เช็ค/ดราฟต์ ที่สั่งจ่ายแล้วนั้นไม่ผ่านการเรียกเก็บภายในวันทำการถัดไป นับแต่วันที่ชำระเงินหรือ
ส่งมอบ ให้ถือว่าข้าพเจ้าสละสิทธิในการจองซื้อหุ้นสามัญเพิ่มทุนดังกล่าวโดยไม่มีเงื่อนไข และไม่สามารถเพิกถอนได้ และหากจำนวนหุ้น
้ ที่ระบุไว้ในใบจองซื้อนี้ ไม่ตรงตามจำนวนเงินที่ข้าพเจ้าชำระ ข้าพเจ้าถือตามจำนวนเงินที่ได้รับชำระเป็นหลัก
/ I/We undertake and agree to subscribe the said Shares in the aforementioned number and shall not revoke this subscription. If I/We
do not return this duly completed subscription form and the supporting documents for Share subscription together with the evidence
of Shares subscription payment or if Personal Cheque/ Cashier Cheque/ Draft has not been honoured within next business day after
the date of payment or submission, I/We may be deemed to have irrevocably and unconditionally waived my/our subscription
rights. In case the specified no. of Shared subscribed is not accordance with the payment amount, I/We shall prefer the no. of Shares
subscribed per an amount of payment.
ข้าพเจ้าได้ศึกษาข้อมูลทั้งหมดที่เกี่ยวกับการเสนอขายหุ้นสามัญเพิ่มทุนในหนังสือแจ้งการจัดสรรหุ้น รวมทั้งสารสนเทศและเอกสารแนบ
แล้ว และยินยอมผูกพันตามข้อตกลงและเงื่อนไขดังกล่าว และที่จะได้มีการแก้ไขเพิ่มเติมในภายหลังอีกด้วย ข้าพเจ้าขอรับรองว่าข้าพเจ้า
ในฐานะผู้ถือหุ้นเดิมและได้รับจัดสรรการจองซื้อหุ้นสามัญเพิ่มทุนตามสัดส่วนการถือหุ้นของข้าพเจ้าเป็นผู้รับผลประโยชน์ที่แท้จริงใน
การถือหุ้นดังกล่าว
I/We have thoroughly studied all information in relation to this offering increased capital shares specified in the Notice of Allotment
including information memorandum and attachments. I/We agree to be binding with such terms and conditions and their further
amendments. I/We undertake that I/We be the true beneficiary for obtaining the allotment of Shares as an existing shareholder of
the Company

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ในกรณีที่ข้าพเจ้าไม่ได้รับการจัดสรรหุ้นสามัญหรือได้รับการจัดสรรหุ้นสามัญไม่ครบตามจำนวนหุ้นสามัญที่จองซื้อ ข้าพเจ้าตกลงให้

ข้าพเจ้าขอรับรองว่า ข้าพเจ้าได้ผ่านขั้นตอนการรู้จักลูกค้าและตรวจสอบเพื่อทราบข้อเท็จจริงเกี่ยวกับลูกค้า (Know Your Customer & Customer Due Diligence : KYC/CDD) และได้ดำเนินการจัดทำแบบประเมินความเหมาะสมในการลงทุน (Suitability Test) กับ บริษัทหลักทรัพย์ซึ่งเป็นตัวแทนในการรับจองซื้อหุ้นสามัญเพิ่มทุนหรือจากบริษัทหลักทรัพย์อื่นแล้วไม่เกิน 2 ปี

I/We hereby undertake that I/We have completed the Know Your Customer & Customer Due Diligence (KYC/CDD) process and have conducted a suitability test with a securities company who is the agent for the subscription of newly issued ordinary shares or from other securities companies for no more than 2 years.

ใบจองซื้อนี้มีความสำคัญ และผู้จองซื้อพึงให้ความสนใจ การนำส่งใบจองซื้อนี้กระทำโดยลับเฉพาะและสงวนสำหรับบุคคลซึ่งเป็น ผู้ถือหุ้นที่ได้รับใบจองซื้อนี้ และไม่พึงถูกส่งต่อ หรือแจกจ่ายไปยังบุคคลอื่นใด (นอกจากที่ปรึกษาที่เป็นวิชาชีพของท่านเอง) หรือผลิตซ้ำ ในรูปแบบใด ๆ ใบจองซื้อนี้และหนังสือแจ้งการจัดสรรหุ้นที่แนบมานี้ไม่ก่อให้เกิดหรือเป็นส่วนหนึ่งของการเสนอหรือเชื้อเชิญ เพื่อการขายหรือการออกหลักทรัพย์หรือการชี้ชวนเพื่อการเสนอให้ชื้อ หรือจองซื้อหุ้นใด ๆ ไม่ว่าในกรณีใดที่การเสนอขายหรือการชี้ชวน นั้นจะขัดต่อกฎหมาย ใบจองซื้อนี้ควรถูกศึกษาควบคู่ไปกับหนังสือแจ้งการจัดสรรหุ้น และการขอจองซื้อหุ้นของบริษัทฯ นั้นจะเกิดขึ้นได้ และได้รับการยอมรับโดยเป็นไปตามข้อกำหนดและเงื่อนไขของการจองซื้อที่ระบุในหนังสือแจ้งการจัดสรรหุ้นเท่านั้น

IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. THIS SUBSCRIPTION FORM IS SUBMITTED ON A CONFIDENTIAL BASIS AND IS PERSONAL TO THE SHAREHOLDER(S) RECEIVING THIS FORM AND MAY NOT BE FORWARDED OR DISTRIBUTED TO ANY OTHER PERSON (OTHER THAN YOUR PROFESSIONAL ADVISORS) NOR BE REPRODUCED IN ANY MANNER. This Subscription Form and the accompanying Notice of Allocation do not constitute, or form part of, any offer or invitation to sell or issue, or any solicitation of any offer to purchase or subscribe for, any shares in any circumstance in which such offer or solicitation is unlawful. This subscription form should be read in conjunction with the Notice of Allocation, and applications to subscribe for shares in the Company may only be made and accepted subject to the subscription terms and conditions set out in the Notice of Allocation.

การลงทุนในหุ้นย่อมมีความเสี่ยง ผู้จองซื้อควรศึกษาข้อมูลในหนังสือแจ้งการจัดสรรหุ้นอย่างรอบคอบก่อนตัดสินใจจองซื้อหุ้น Please be aware that there is a risk involved in securities investment and make sure that you have thoroughly studied all information before deciding on the Share Subscription

ลงชื่อ/Signed	ผู้จองซื้อ/Subscribe
()

หลักฐานการรับฝากการจองซื้อหุ้นสามัญ บริษัท ซีเอ็มโอ จำกัด (มหาชน) (โปรดกรอกข้อความในส่วนนี้ด้วย)				
Receipt for Subscription of Shares of CMO Public Company Limited (Please complete this part as well)				
เลขที่ใบจอง / Subscription No				
วันที่จองซื้อ 🛘 🗆 15 มกราคม 2567 🔻	16 มกราคม 2567	□ 17 มกราคม 2567	□ 18 มกราคม 2567	□ 19 มกราคม 2567
Subscription Date: \Box 15 January 2024 \Box	16 January 2024	☐ 17 January 2024	☐ 18 January 2024	☐ 19 January 2024
บริษัทหลักทรัพย์ เอเซีย พลัส จำกัด ได้รับเงิ	นจองซื้อหุ้นจาก (ชื่	อตามใบจอง)	ใา	นราคาหุ้นละ 0.70 บาท
Asia Plus Securities Company Limited has rece	ived payment from	(name in the Subscriptio	n Form) in the amou	int of Baht 0.70 per share
ประเภทการจองซื้อ	จำนวนหุ้น	เที่จองซื้อ (หุ้น)	จำนวนเงินที่ต้อ	งชำระ (บาท)
(Subscription Type)	No. of Share Su	ubscribed (share(s))	Amount to be	e Paid (Baht)
1. จองซื้อตามสิทธิทั้งจำนวน/				
Subscription for full entitlement				
2. จองซื้อเกินกวาสิทธิที่ได้รับจัดสรร				
(เฉพาะส่วนเพิ่ม)/ Subscription in excess of				
the entitlement (only the excess portion)				
3. จองซื้อต่ำกวาสิทธิที่ได้รับจัดสรร/				
Subscription for less than the entitlement				
รวม (Total)				
โดยชำระเป็น/by				_
🗌 เงินโอน / เงินโอนผ่านระบบ BAHTNET ธนาค	าร	จำกัด (มหา	าชน) สาขา	
Wire Transferring/ Transferring via BAHTNET system of Bank Branch				
□ โอนเงินผ [่] านระบบการโอนเงินอัตโนมัติ (ATS) เลขที่				
Transferring via Automatic Transfer System No.				
🔲 ชำระโดยหักเงินจากบัญชีซื้อขายหลักทรัพย์ เลขที่				
Deducting from Trading Account No.				
🗆 แคชเชียร์เช็ค/เซ็คธนาคาร 🗆 เช็คบุคคล 🗆 ดราพต์ เลขที่เซ็ค/ดราฟต์ธนาคาร				
Cashier Cheque/Bank's Cheques Perso	•	aft Cheque/Draft N	No. Bank	
จำกัด (มหาชน) สาขา				
Branch Date				
โดยหากผู้จองซื้อได้รับการจัดสรรหุ้นดังกล่าว ผู้จองซื้อให้ดำเนินการ/If the subscriber is allocated the said Shares, the subscriber requests as				
follows:				
🔲 ฝากหุ้นในนาม "บริษัท ศูนย์รับฝากหลักทรัพย์ (ประเทศไทย) จำกัด เพื่อผู้ฝาก" เลขที่สมาชิกผู้ฝาก 🗆 🗖 บัญชีซื้อขายหลักทรัพย์เลขที่				
Deposit the Shares under the name of "Thailand Securities Depository Company Limited for the Depositors" Participant No. $\Box\Box\Box$, having Securities trading account no				
🔲 รับเป็นใบหุ้น ในนามผู้จองซื้อ ซึ่งผู้จองซื้ออาจได้รับใบหุ้นภายหลังจากที่หุ้นของบริษัทฯ ได้รับอนุมัติให้เข้าทำการซื้อขายในตลาดหลักทรัพย์ฯ แล้ว				
Receive a share certificate on behalf of the subscriber. The subscriber may receive a share certificate after the Company's shares have been approved				
to be traded on the SET.				
	เจ้าหน้าที่ผู้รับมอง	บอำนาจ/Authorized (Officer	

Remark: If the subscriber wishes to change his provided address, please notify such change to the registrar directly and send the document to Securities

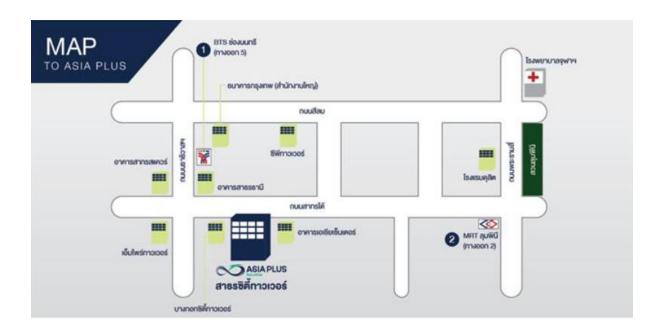
Operation Department, Thailand Securities Depository Company Limited No. 93 Ratchadaphisek Road, Din Daeng, Din Daeng, Bangkok 10400 Tel. 0-2009-9000

BROKER			
ผูฝากเลขที	ชื่อบริษัท	ผูฝากเลขที่	ชื่อบริษัท
Participant No.	Company name	Participant No.	Company name
002	บล. ทิสโก้ จำกัด TISCO SECURITIES COMPANY LIMITED	032	บล. ดาโอ (ประเทศไทย) จำกัด (มหาชน) DAOL SECURITIES (THAILAND) PUBLIC COMPANY LIMITED
003	บล. พาย จำกัด (มหาชน) PI SECURITIES PUBLIC COMPANY LIMITED	034	บล. ฟิลลิป (ประเทศไทย) จำกัด (มหาชน) PHILLIP SECURITIES (THAILAND) PUBLIC COMPANY LIMITED
004	บล. ดีบีเอส วิคเคอร์ส (ประเทศไทย) จำกัด DBS VICKERS SECURITIES (THAILAND) COMPANY LIMITED	038	บล. บียอนด์ จำกัด (มหาชน) BEYOND SECURITIES PUBLIC COMPANY LIMITED
005	บล. แลนด์ แอนด์ เฮาส์ จำกัด (มหาชน) LAND AND HOUSES SECURITIES PUBLIC COMPANY LIMITED	048	บล. ไอร่า จำกัด (มหาชน) AIRA SECURITIES PUBLIC COMPANY LIMITED
006	บล. เกียรตินาคินภัทร จำกัด (มหาชน) KIATNAKIN PHATRA SECURTIES PUBLIC COMPANY LIMITED	050	บล. เอเอสแอล จำกัด ASL SECURTIES COMPANY LIMITED
007	บล. ซีจีเอส-ซีไอเอ็มปี (ประเทศไทย) จำกัด CGS-CIMB SECURITIES (THAILAND) COMPANY LIMITED	051	บล. เอสบีไอ ไทย ออนไลน จำกัด SBI THAI ONLINE SECURITIES COMPANY LIMITED
008	บล. เอเซีย พลัส จำกัด ASIA PLUS SECURITIES COMPANY LIMITED	052	บล. จีเอ็มโอ-แซด คอม (ประเทศไทย) จำกัด GMO-Z COMSECURTIES (THAILAND) LIMITED
010	บล. เมอร์ริล ลินช์ (ประเทศไทย) จำกัด MERRILL LYNCH SECURITIES COMPANY LIMITED	053	บล. ลิเบอเรเตอร์ จำกัด LIBERATOR SECURITIES COMPANY LIMITED
011	บล. กสิกรไทย จำกัด (มหาชน) KASIKORN SECURTIES PUBLIC COMPANY LIMITED	200	บล. เมยแบงก กิมเอ็ง (ประเทศไทย) จำกัด (มหาชน) MAYBANK KIM ENG SECURTIES (THAILAND) PUBLIC COMPANY LIMITED
013	บล. เคจีไอ (ประเทศไทย) จำกัด (มหาชน) KGI SECURTIES (THAILAND) PUBLIC COMPANY LIMITED	211	บล. ยูบีเอส (ประเทศไทย) จำกัด UBS SECURTIES (THAILAND) LTD.
014	บล. โนมูระ พัฒนสิน จำกัด (มหาชน) CAPITAL NOMURA SECURTIES PUBLIC COMPANY LIMITED	221	บล. เมอร์ชัน พาร์ทเนอร์ จำกัด (มหาชน) MERCHANT PARTNERS SECURITIES PUBLIC COMPANY LIMITED
015	บล. คิงส์ฟอร์ด จำกัด (มหาชน) KINGSFORD SECURITIES COMPANY LIMITED	224	บล. บัวหลวง จำกัด (มหาชน) BUALUANG SECURTIES PUBLIC COMPANY LIMITED
016	บล. ธนชาต จำกัด (มหาชน) THANACHART SECURTIES PUBLIC COMPANY LIMITED	225	บล. ซี แอล เอส เอ (ประเทศไทย) จำกัด CLSA SECURITIES (THAILAND) LIMITED
019	บล. หยวนตา (ประเทศไทย) จำกัด YUANTA SECURITIES (THAILAND) COMPANY LIMITED	229	บล. เจ.พี. มอร์แกน (ประเทศไทย) จำกัด JP MORGAN SECURITIES (THAILAND) LIMITED
022	บล. ทรีนีตี้ จำกัด TRINITY SECURITIES COMPANY LIMITED	230	บล. โกลเบล็ก จำกัด GLOBLEX SECURITIES COMPANY LIMITED
023	บล. อินโนเวสท ^{ี่} เอกซ ^{ี่} จำกัด INNOVESTX SECURITIES COMPANY LIMITED	242	บล. ซิตี้คอร [้] ป (ประเทศไทย) จำกัด CITICORP SECURITIES (THAILAND) LIMITED
026	บล. ยูโอบี เคยเฮียน (ประเทศไทย) จำกัด (มหาชน) UOB KAY HIAN SECURITIES (THAILAND) PUBLIC COMPANY LIMITED	244	บล. แมคควอรี่ (ประเทศไทย) จำกัด MACQUARIE SECURITIES (THAILAND) LIMITED
027	บล. อารเอชบี (ประเทศไทย) จำกัด (มหาชน) RHB SECURTIES (THAILAND) PUBLIC COMPANY LIMITED	247	บล. เครดิต สวิส (ประเทศไทย) จำกัด CREDIT SUISSE SECURITIES (THAILAND) LIMITED
029	บล. กรุงศรี จำกัด (มหาชน) KRUNGSRI SECURITIES PUBLIC COMPANY LIMITED	248	บล. กรุงไทย เอ็กซสปริง จำกัด KRUNGTHAI XSPRING SECURITIES COMPANY LIMITED
030	บล. ไอ วี โกลบอล จำกัด (มหาชน) I V GLOBAL SECURITIES PUBLIC COMPANY LIMITED	924	บล. พินันเซีย ไซรัส จำกัด (มหาชน) FINANSIA SYRUS SECURTIES PUBLIC COMPANY LIMITED

	SUB BROKER			
251	ฮัวเซงเฮง โกลด์ ฟิวเจอร [์] ส จำกัด HUASENGHENG GOLD FUTURES COMPANY LIMITED	257	บล. ไทยพาณิชย์ จูเลียส แบร์ จำกัด SCB-JULIUS BAER SECURITIES (THAILAND) LIMITED	
252	บริษัท วายแอลจี บูลเลียน แอนด [์] ฟิวเจอร [์] ส จำกัด YLG BULLION & FUTURES COMPANY LIMITED	258	บล.เคเคพี ไดม์ จำกัด KKP DIME SECURITIES COMPANY LIMITED	
256	บริษัทหลักทรัพยที่ปรึกษาการลงทุน คลาสสิก ออสสิริส จำกัด CLASSIC AUSIRIS INVESTMENT ADVISORY SECURITIES COMPANY LIMITED			

	CUSTOI	DIAN	
236	ธนาคารทิสโก้ จำกัด (มหาชน) TISCO BANK PUBLIC COMPANY LIMITED	329	ธนาคารทหารไทยธนชาต จำกัด (มหาชน) TMBTHANACHART BANK PUBLIC COMPANY LIMITED
245	ธนาคารทหารไทยธนชาต จำกัด (มหาชน) TMBTHANACHART BANK PUBLIC COMPANY LIMITED	330	ธนาคารฮองกงและเซียงไฮแบงกิ่งคอรปอเรชัน (เพื่อตราสารหนี้) THE HONGKOK AND SHANGHAI BANKING CORPORATION LIMITED BANGKOK – BOND
301	ธนาคารซิตี้แบงก [์] เอ็น.เอ CITIBANK, N.A.	334	บล. เพื่อธุรกิจหลักทรัพย [์] จำกัด (มหาชน) (คัสโตเดียน) TFSC SECURITIES PUBLIC COMPANY LIMITED - CUSTODIAN
302	ธนาคารไทยพาณิชย [์] จำกัด (มหาชน) THE SIAM COMMERCIAL BANK PUBLIC COMPANY LIMITED	336	ธนาคารเกียรตินาคินภัทร จำกัด (มหาชน) KIATNAKIN PHATRA BANK PUBLIC COMPANY LIMITED
303	ธนาคารกรุงเทพ จำกัด (มหาชน) - ผู้รับฝากทรัพย์สิน BANGKOK BANK PUBLIC COMPANY LIMITED - CUSTODY	337	ธนาคารทหารไทยธนชาต จำกัด (มหาชน) TMBTHANACHART BANK PUBLIC COMPANY LIMITED
304	ธนาคารฮองกงและเซียงไฮ แบงกิง คอรปอเรชัน จำกัด THE HONGKOK AND SHANGHAI BANKING CORPORATION LIMITED BANGKOK	339	ธนาคาร ทิสโก จำกัด (มหาชน) (เพื่อรับฝากทรัพย์สิน) TISCO BANK PUBLIC COMPANY LIMITED (CUSTODIAN)
305	ธนาคารกรุงไทย จำกัด (มหาชน) เพื่อการชำระราคาหลักทรัพย [์] THE KRUNG THAI BANK PUBLIC COMPANY LIMITED	340	ธนาคาร เจพีมอร์แกน เชส JP MORGAN CHASE BANK
308	ธนาคารกสิกรไทย จำกัด (มหาชน) (เพื่อรับฝากทรัพย [์] สิน) KASIKORN BANK PUBLIC COMPANY LIMITED – (CUSTODIAN)	343	ธนาคาร ซีไอเอ็มบี ไทย จำกัด (มหาชน) CIMB THAI BANK PUBLIC COMPANY LIMITED
312	ธนาคารสแตนดารดชารเตอร (ไทย) จำกัด (มหาชน) STANDARD CHARTERED (THAI) BANK PUBLIC COMPANY LIMITED	350	บล. สยามเวลธ์ จำกัด SIAM WEALTH SECURITIES COMPANY LIMITED
316	ธนาคาร ไอซีบีซี (ไทย) จำกัด (มหาชน) INDUSTRIAL AND COMMERCIAL BANK OF CHINA (THAI) PUBLIC COMPANY LIMITED	351	บริษัทหลักทรัพย [์] เว็ลธ [์] เมจิก จำกัด WEALTH MAGIK SECURITIES COMPANY LIMITED
320	ธนาคารดอยซ์แบงก [์] เอจี สาขากรุงเทพฯ – เพื่อรับฝาก ทรัพย์สิน DEUTSCHE BANK AKTIENGESELLSCHAFT BANGKOK BRANCH – CUSTODY SERVICES	425	ธนาคารกรุงไทย จำกัด (มหาชน) (เพื่อลูกค้า) KRUNGTHAI BANK PUBLIC COMPANY LIMITED (FOR CUSTOMER)
328	ธนาคารกรุงศรีอยุธยา จำกัด (มหาชน) BANK OF AYUDHYA PUBLIC COMPANY LIMITED		

Map of the Location for the Subscription and Payment of the Newly Issued Ordinary Shares



Location: Asia Plus Securities Company Limited ("Subscription Agent")

175 Sathorn City Tower, 3rd Floor, South Sathorn Road, Thungmahamek Sub-District, Sathorn District, Bangkok 10120

Tel.: 0-2680-1111